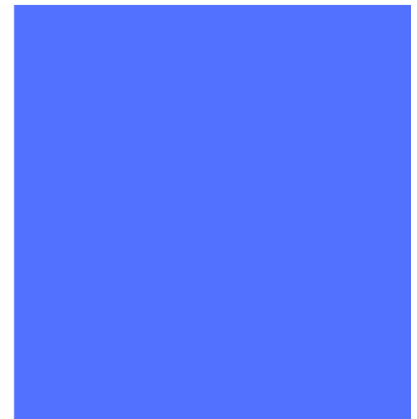
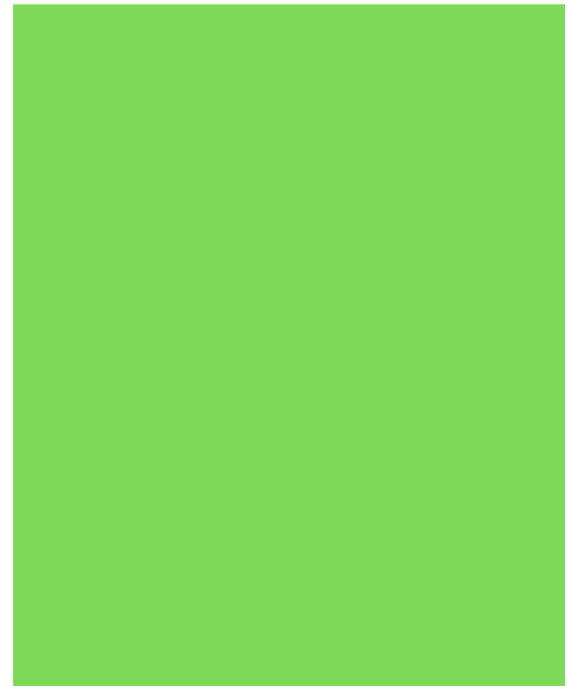


FISCAL YEAR
2020
PROPOSED
BUDGET



**BUILDING BLOCKS
FOR
SUSTAINABLE GOVERNANCE**

DRAFT



CITY OF SOUTH FULTON

FY2020 Proposed Budget

Building Blocks for Sustainable Governance

City of South Fulton Legislative Body

William Edwards – Mayor At- Large
Mark Baker, District 7 and Mayor Pro-Tem
Catherine Foster-Rowell, District 1
Carmalitha Gumbs, District 2
Helen Z. Willis, District 3
Naeema Gilyard, District 4
Rosie Jackson, District 5
khalid kamau, District 6

City Manager

Odie Donald II, MBA

Assistant City Manager/Chief Operating Officer

Melanie Winfield, JD

City Treasurer/Chief Financial Officer

Frank Milazi CPFA, CPFIM

Prepared By

Sharon Haynes, Budget Manager, CPA, CPFO
Hasani Widemond, Budget Analyst

City Manager Transmittal Letter

GOVERNMENT OF THE CITY OF SOUTH FULTON

Office of the City Manager

WILLIAM “BILL” EDWARDS
MAYOR



ODIE DONALD II
CITY MANAGER

August 2, 2019

The Honorable Mayor William “Bill” Edwards
5440 Fulton Industrial
Blvd. SW South Fulton,
Georgia 30336

Dear Honorable Mayor Edwards,

On behalf of the citizens of the City of South Fulton and the multiple departments and staff, I am honored to transmit to you the proposed City of South Fulton Fiscal Year 2020 Budget, focused on creating “Building Blocks For Sustainable Governance.” This budget provides an in-depth look at our financial and operational future as well as highlights the commitments made to the citizens of South Fulton. I will outline critical investments of over \$70 million in key areas such as public safety, parks and recreation, planning and zoning, economic development, and transportation focused on ensuring the City of South Fulton fully realizes its extreme potential.

The budget strongly reflects the priorities of our Council and delivers on our unified commitment of world class service delivery for every South Fulton resident. This commitment is exemplified through allocations to initiatives that support your vision for the City.

A Safer, Stronger South Fulton

The City is committed to ensuring that all residents feel and are safe, providing an environment where communities can succeed and thrive. To that end, the FY2020 budget aligns key services under public safety including the Park Ranger program, the Code Enforcement division and the following investments:

- New vehicles to expand the public safety fleet, highlighted by three new additions to the fire apparatus fleet
- Investments in public safety personnel, allowing the City to recruit and retain SFPD officers, including the region’s highest entry-level

- salary for police officers at \$52,000 and fire fighters at \$44,926
- Investments in essential software, creating a path forward to independently administer e-911 services
- Investment in 311 activities to reduce the burden on 911 related to non-emergency calls
- Expanding on the FY2019 pilots for new mini-precincts, a public safety headquarters on Old National Highway, police worn body cameras and doubling down on the City's initial private security camera program

Destination South Fulton

Maintaining a strong, diverse, and resilient South Fulton requires that business and industry have the ability to operate in an environment that supports commerce. We accomplish this by nurturing small business assets, and intentionally connecting local businesses to government service delivery. The FY2020 Budget supports South Fulton as a key destination for businesses in a variety of ways including:

- Supporting a small business resource center on Old National Highway through new programming focused on revitalizing the City's largest commercial corridor
- The creation of the South Fulton Convention and Visitor's Bureau
- Financing key investments in land acquisitions and development opportunities through funding for the South Fulton Development Authority
- A \$600K investment in the South Fulton Tennis Center, solidifying one of the City's most popular tourist attractions and sports venues
- Investing in outreach and education events targeting business and industry, allowing for business open houses and connection events

Investing in Quality of Life

South Fulton residents have access to the region's most diverse parks system, highlighted by more than 700 acres of parks land, forty tennis courts, and forty-four athletic fields. Through the FY2020 budget citizens will now have access world-class entertainment through the planned acquisitions of Wolf Creek Amphitheatre and Southwest Arts Center, overseen by the revamped department of Parks, Recreation, and Cultural Affairs. Further, the pending completion of the City's first Parks Master Plan will formalize the South Fulton Greenway Trail Plan, which would be rivaled only by the Atlanta Beltline. Additionally, this draft budget includes initial investments in public art projects set to highlight the diverse talents of our citizens, while displaying the unique character and individuality of each of the City's seven districts. These investments jump start our efforts to deliver on the promises of cityhood, providing access to what will surely be the nation's most diverse parks system.

Transportation As A Tool For Transformation

In FY2019 the City, for the first time, gained control of Transportation services. The results of local control over these services resulted in one of the state's most efficiently run TSPLOST programs with more than seventy miles of paved road in a single fiscal

year. The FY2020 budget expands on these investments by investing more than \$10 million in support of state and federally supported bridge repair and maintenance activities. The City has also committed to focus heavily on beautification through the Adopt A Road program, five unique LCI projects, the exploration of gateway signage, and replacing outdated Fulton County signs at various entry points throughout the City.

High Performing Government

As our City continues to grow, we must approve these critical investments to ensure that citizens have access to a high performing government. Building a government that works for the citizens of South Fulton streamlines processes and improves efficiency. The FY2020 budget supports these efforts by:

- Ensuring all South Fulton employees earn a competitive wage in excess of \$15/hour, supporting employee retention and attraction
- Allocating \$60K to launch the South Fulton Citizens Academy
- Expanding the City's initial efforts to define boundaries and make government more accessible by:
 - Establishing a primary zip code
 - Increasing GIS mapping capabilities
- Diversifying revenue beyond traditional property and sales tax sources by exploring the feasibility of public utility services focused on telephone and internet services below market rate.

In a city with the potential of ours, we can and should make all of the critical investments necessary to ensure that residents in all seven districts receive world class service delivery in a safe environment focused on inclusive prosperity. I am honored to serve with you and our dynamic elected officials to reach this goal.

In Service,

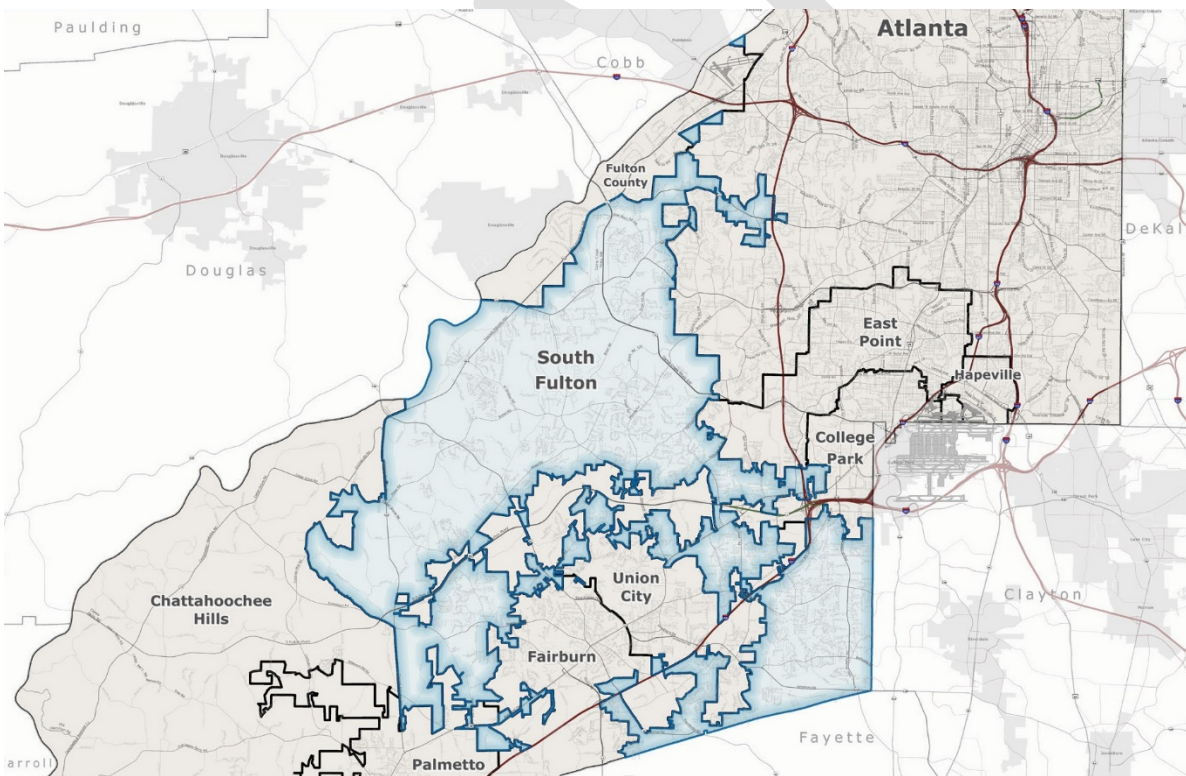


Odie Donald II

EXECUTIVE SUMMARY

The City of South Fulton was incorporated in May 2017 and is part of the Metropolitan Atlanta area. South Fulton is the third largest City in Fulton County and the fifth largest city in the State of Georgia, serving a population of 95,158 (based on the U.S Census estimate for 2016). The city's daytime population remains consistent with more than 110,000 due to the concentration of major industries and business districts located within the City, including; wholesale trade, educational services, retail trade, waste management and remediation, food services and agriculture.

The South Fulton Parkway Corridor runs through the City and is minutes from Hartfield's Jackson Atlanta International Airport. The Old National Highway Corridor is one of the densest areas in the City, while the Fulton Industrial District is one of the largest industrial areas in the metro Atlanta region (and is adjacent to the City). The City also houses the Wolf Creek Amphitheater, an outdoor recreation and concert venue, as well as Southwest Arts Center.



Policymaking and legislative authority of the government is vested in the Mayor and seven Council Members. Three council member are elected for a four-year term and four for a two-

year term. Council members are elected by district and the Mayor is elected at-large. Terms of office begin after the certification of the election and swearing into office.

SOUTH FULTON LEADERS

The City operates under the Council/Manager form of government, where the council is the legislative body that makes policy decisions for administration and fiscal operations of the city and approves legislation. The Mayor is the Chief Executive Officer, the presiding officer of the city council and responsible for the efficient and orderly administration of the City's affairs. The City Manager is the Chief Administrative Officer of the City and reports to council on the administration of all city affairs.

The City is empowered to levy a property tax on both real and personal property located within its boundaries and is qualified to levy all other taxes granted to municipalities within the State of Georgia.



Mayor William
"Bill" Edwards



Councilwoman
Catherine
Foster-Rowell



Councilwoman
Carmalitha Gumbs



Councilwoman
Helen Willis



Councilwoman
Naeema Gilyard



Councilwoman
Rosie Jackson



Councilman
khalid kamau



Councilman
Mark Baker



City Manager
Odie Donald II



City Clerk
Diane White

STRATEGIC GOALS

Following are the five areas of unique strategic focus that the City of South Fulton will act on with extra effort, resources and intentionality over the next 2-5 years.

Goal 1 – Invest in Developing Strong Teams

Develop a cohesive, servant-leader environment of trust and cooperation; commit to a shared vision while maintaining the epitome of professionalism.

Goal 2 - Grow Infrastructure and Solidify Finances

Build and diversify our revenue sources to ensure financial adequacy and stability to reduce dependence on any single source.

Goal 3 - Increase Community Collaboration and Quality of Life

Strengthen relationships with our county and state legislators and surrounding municipalities that will aid the City of South Fulton to take a regional approach to services. Launch initiatives and create change that will improve our quality of life.

Goal 4 - Focus on Economic Development

Promote a healthy and prosperous economy that supports small businesses, entrepreneurs, tourism, and public-private partnerships. Define and promote who the City is and market it to stakeholders.

Goal 5 – Create an Efficient Government

Provide quality and efficient services to improve the quality of life for residents and businesses. Services include fire, police, parks and recreation, courts, economic development, zoning and land use, public works, and sanitation.

Principal Issues In The 2020 Budget

At the annual City Council retreat and planning session for the fiscal year 2020 budget, there were many issues identified for attention and funding. Below is the list of concerns and issues Mayor and Council wanted to see addressed in the 2020 fiscal year.

Parks and Recreation

- Expand park services and programs
- Upgrade and repair park facilities

Economic Development

- Develop commercial parcels
- Attract more retail options
- Explore the expansion of medical services

Public Safety

- Increase public safety
- Invest in equipment and resources
- Community outreach

The Environment

- Implement quality of life studies and initiatives

Infrastructure

- Transportation
- Smart City initiatives
- Assessment of existing sanitation model

Through these goals, the following activities were selected as the most urgent matters impacting the appropriation of funds in the new year.

- Increasing staffing capacity and employing smart city solutions
- Growing commercial business revenues
- Investments in City infrastructure and parks
- Investments in public safety
- Branding and marketing of the City.

Staffing Capacity and Smart City Solutions

A review of the proposed budget will show a **13%** increase in funded positions when compared to fiscal year 2020. Most of the new positions added were within Public safety (Police and Fire) and Parks and Recreation. To aid in the process of providing ease and convenience for its residents and other stakeholders this budget appropriated **\$1.2 million dollars** from operational dollars to fund software license and subscriptions. Another \$300,000 recommended in the Capital budget to fund new investments.

Growing Commercial Business Revenues

About 90% of the City's revenue comes from taxes, Mayor and Council recognize that this model is not the best for a strong and sustainable revenue stream. Therefore, additional funding was added to the Economic Development department along with the creation of two main street districts to aid in the growth of businesses and commercial income which will indirectly increase the revenue stream of the city.

Investments in the City Infrastructure and Parks

To fund much needed improvements to many of the City's roads, buildings and parks, over \$4million dollars was appropriated in Capital funds to fund needed repairs and upgrades to Park facilities and buildings. Additional staff has been added to help in providing more programs and access to residents.

Investment in Public Safety

A review of the city operational budget will show that the biggest allocations are to the Fire and Police Department. Staffing overall for public safety increased by 38%. The Fire department has twenty-one new positions recommended and the police department seventeen in the recommended budget.

In addition, the Fire department will take possession of three new fire engines this year to assist with a quicker response time to emergencies. 19% Of the Capital budget is for investments by the Fire department in equipment and improvements to public safety.

Branding and Marketing of the City

Mayor and Council recognized that due to the nature of the City being new, it is still unknown to many visitors and surrounding residents. The proposed budget has set aside over \$225,750 in advertising between the Communications and Economic Development to help spotlight the City of South Fulton and marketing of the City as a world class city for visiting.

BUDGET SUMMARY

To accomplish all we have set out to do we need to have the financial capacity. The transmittal of this budget to you is for **\$105,915,402**. **The budget is balanced**. Projected revenues are equal to projected expenditures. Below are fund revenues and fund expenditure summaries for fiscal year 2020.

City of South Fulton
Budget for Fiscal Year 2020
October 1, 2019 to September 30, 2020

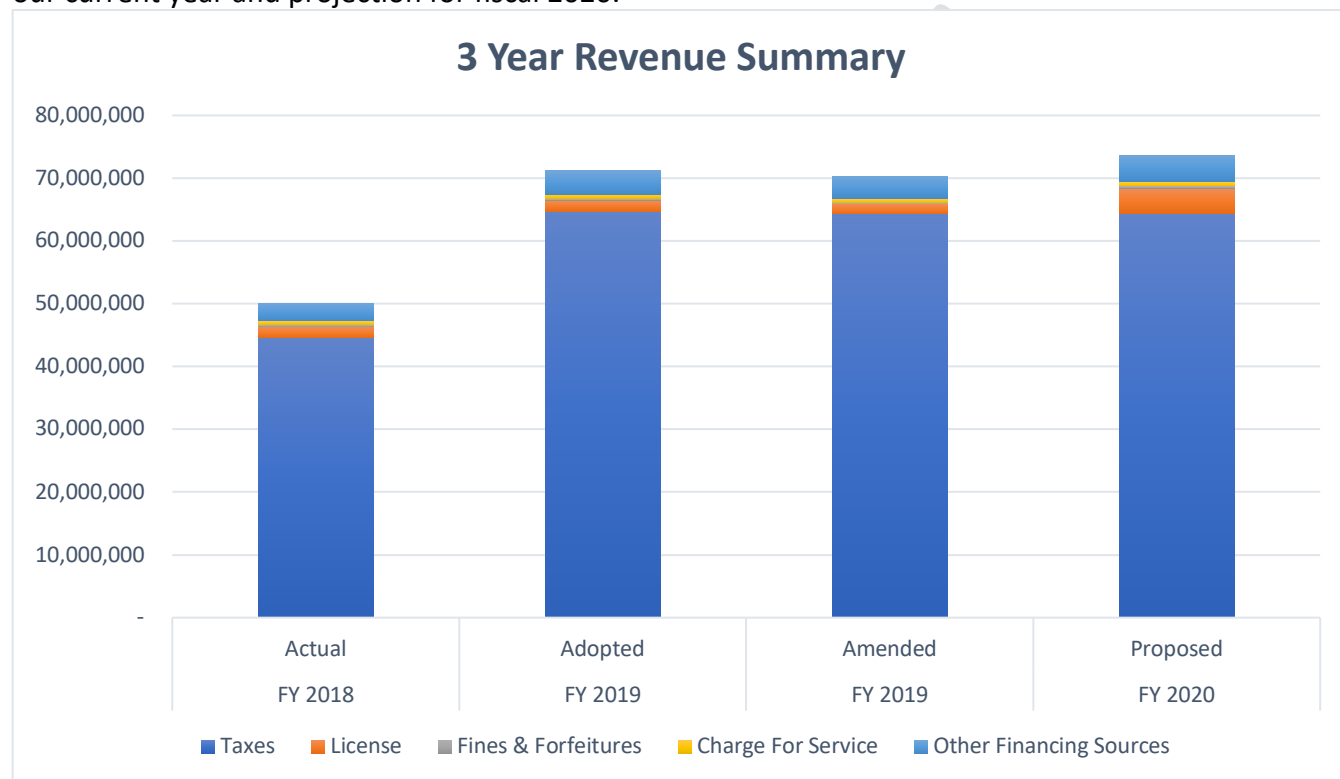
Funds					
Revenues:	2019 Adopted	2019 Amended	2020 Propose	\$ Change	% Change
General Fund	\$ 71,174,436	69,165,937	73,821,952	4,656,015	7%
Older American Fund		-			
E- 911 Fund		-			
Restricted Grant Fund	496,620	496,620	4,198,772	3,702,152	745%
Hotel/Motel Fund	180,000	180,000	240,000	60,000	33%
TSPLOST	17,592,330	17,592,330	17,592,330	-	0%
Capital Project	\$ -		\$ 9,499,348	\$ 9,499,348	
Solid Waste Fund	9,000,000	150,000	560,000	410,000	273%
Debt Fund		10,000,000		(10,000,000)	-100%
Total Revenues	\$98,443,386	97,584,887	105,912,402	8,327,515	8.5%
Expenditures:					
General Fund	52,745,437	54,864,937	69,263,310	14,398,373	26%
Older American Fund	10,000	10,000	10,000	-	0%
E- 911 Fund	1,700,000	1,920,000	2,000,000	80,000	4%
Restricted Grant Fund	496,620	496,620	4,198,772	3,702,152	745%
Hotel/Motel Fund	-	108,000	240,000	132,000	122%
TSPLOST	17,592,330	17,592,330	17,592,330	-	0%
Capital Project	\$ 3,691,508	\$ 5,385,073	\$ 11,160,089	\$ 5,775,016	107%
Solid Waste Fund	9,000,000	225,000	490,000	265,000	118%
Debt Service	12,336,000	12,296,000	957,901	(11,338,099)	-92%
Total Expenses	97,571,895	92,897,960	105,912,402	13,014,442	14.0%
Net Surplus/Deficit	\$871,491	4,686,927	0	(4,686,927)	

REVENUES

The increase in the general fund revenues comes primarily from actual increases in franchise fees, building permits and charges for services at in Parks and Recreation. We also budgeted

insurance premium tax which we should receive for the first time in fiscal year 2020. The increase in Restricted Grants are for Federally funded road projects that the City has submitted for grant funding. The Hotel Motel increase is based on an increase in the Hotel/Motel rate that should be effective in the new year as well as anticipation of 2 other new hotels opening within the City.

The graph below highlights the trends in our revenue projections from our first official year with our current year and projection for fiscal 2020.

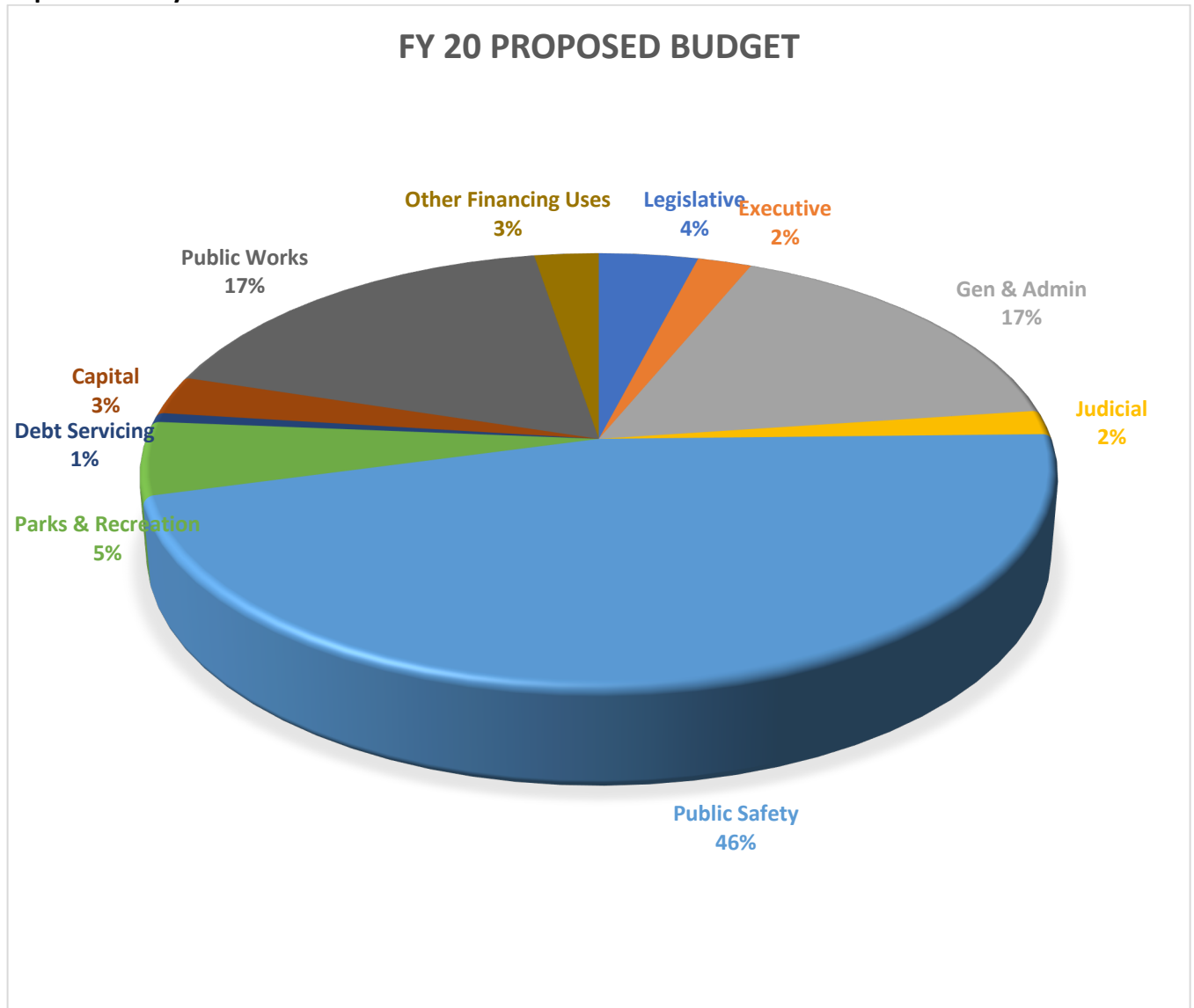


As our City continues to grow, we see an increase in our receipts and appropriations. From our inaugural year of 2017, when we officially started operations as the City of South Fulton, we have increased the services offered to our residents and aligned our priorities in line with their needs.

EXPENDITURES

On the expenditure side, most of the increases in the general fund relate to increases in personnel. The City performed a compensation study this year. Based on the results of the study there was a recommendation to increase the salary ranges for all positions. Further effective **October 1st no position in the City of South Fulton will pay a salary below \$15 an hour.** General fund will also fund two main street operations scheduled to come on board in the new fiscal year as well as new programs at our Parks and Recreation Centers and increase appropriations for various technological upgrades.

Expenditure by Functions



FINANCIAL STRUCTURE & POLICY

The City Council very early in its administration adopted several policies to serve as a foundation for long and short-range planning, facilitate decision making, and provide direction to the City Council and operational staff for handling the City's day to day financial business. Significant policies and corresponding charter sections can be reviewed as listed below:

Sec. 1-8002 - Fiscal year and Budget Calendar.

(a) The fiscal year for the City shall commence on October 1 and end on September 30 of each following year.

(b) The City Manager shall submit to the Council at least two months prior to the start of the municipal fiscal year a budget message and a budget report, accompanied by a draft of the recommended municipal appropriations ordinance, in a form and manner as may be prescribed by ordinance, which shall provide for the appropriation of the funds necessary to operate all the various departments, and to meet the current expenses of the City for the next fiscal year.

Sec. 1-8003 – Municipal Budget Policy.

(a) The City Council shall annually appropriate by ordinance, the funds necessary to operate all the various agencies and departments, and to meet the current expenses of the City for the next fiscal year. The City Council shall comply with all state laws applicable to budget hearings, public notices, public inspection of budget documents, and budget adoption.

(b) The City Council shall not appropriate funds for any given fiscal year, which, in aggregate, exceed a sum equal to the amount of unappropriated surplus funds expected to have accrued in the City treasury at the beginning of the fiscal year, together with an amount not greater than the total municipal receipts from existing revenue sources anticipated to be collected in the fiscal year, less refunds as estimated in the budget report and amendments thereto.

(c) All appropriated funds, except for the mandatory appropriations required by law and those required to meet contractual obligations or the continued appropriation and authorization of state or federal grants, remaining unexpended and not contractually

obligated at the expiration of the municipal appropriations ordinance, shall lapse and return to the City's general fund.

(d) All state or federal funds received by the city are hereby continually appropriated in the exact amounts and for the purposes authorized and directed by the state or federal government making the grant.

(e) The adoption of an annual budget for the next fiscal year shall not in itself constitute specific approval for the expenditures identified therein which shall be subject to the requirements set forth in Section 6.24 of the City Charter.

(f) The appropriation for each department, office, bureau, board, commission, function or line item for which appropriation is made shall be for a specific amount of money and, except where required by state law or expressly by ordinance, no appropriation shall allocate to any object the proceeds of any tax or a part or percentage thereof.

(g) When possible, the City will finance all current expenditures with current revenues and will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The city will avoid using short term financing to meet operating budget requirements.

(h) All budgets for governmental funds (general, special revenue and capital project) must be balanced. Budgets for proprietary funds (enterprises and internal service) will be prepared to establish fees and charges and to maintain managerial control.

(i) Department appropriations. In addition to the provisions set forth in this Chapter:

(1) The City budget shall be adopted at the legal level of control, which is the fund/department level, and no department may exceed its appropriated funds.

(2) Transfers of appropriations within a department shall require the approval of the City Financial Officer. Transfers of appropriations between departments for funds, an increase in personal services appropriation(s), or an increase in the level of authorized positions shall require approval of the City Council.

(3) Department directors and elected officials are directed to operate within budget limitations to prevent emergency situations.

(j) The City will maintain a budgetary accounting control system to ensure adherence to the adopted annual budget and will prepare timely financial reports comparing actual revenues and expenditures with budgeted amounts.

(k) All budgets will be adopted on a basis of accounting consistent with generally accepted accounting principles (GAAP) as applicable to governments, including all relevant Government Accounting Standards Board (GASB).

Sec. 1-8004 – Budget Ordinances

(a) Each municipal appropriations ordinance, now in force or hereafter adopted with all amendments as are adopted from time to time, shall continue in force and effect for the next fiscal year after adoption and it shall then expire except for any mandatory appropriations required to meet contractual obligations or the continued appropriation and authorization of state or federal grants.

(b) The budget ordinance shall make appropriations in such sums as the City Council may deem enough if those sums are the same as those presented in the City Manager's proposed budget. The budget ordinance or resolution shall be adopted at a public meeting which shall be advertised in accordance with the procedures set forth in Chapter 81 of Title 36 of the Official Code of Georgia Annotated.

(c) The City Council may adopt supplementary appropriations as set forth in this ordinance.

(1) In addition to the appropriations made by the municipal appropriations ordinance and amendments thereto, the City Council may make additional appropriations by an affirmative vote in favor of an ordinance making such a change. Such ordinance shall be known as supplementary appropriations ordinances, provided no supplementary appropriation shall be made unless there is an unappropriated surplus in the City treasury or the revenue necessary to pay the appropriation has been collected into the general fund of the City treasury as provided by law.

(2) In no event shall a supplementary appropriations ordinance continue in force and effect beyond the expiration of the municipal appropriations ordinance in effect when the supplementary appropriations ordinance was adopted and approved.

Sec. 1-8005. – Municipal Fund Balance.

(a) The city shall maintain a prudent level of financial resources to protect against financial disruptions of City and to provide services in the case of temporary revenue shortfalls, unpredicted one-time expenditures, natural disasters or emergencies and to maintain enough working capital and cash flow to meet current financial needs always.

(b) The city's definition of fund balance for its governmental fund types will conform to generally accepted accounting principles (GAAP) as applicable to governments, including all relevant Government Accounting Standards Board (GASB). For the purposes of this Ordinance, and in accordance with GASB 54, the following terms shall be defined as follows:

- (1) *Assigned* — financial resources whose use is restricted by management based on the intended use of those resources per the City Council of the City;
- (2) *Committed* — financial resources whose use is restricted by action of the City Council which will remain binding unless removed in the same matter creating the restriction;
- (3) *No spendable* — financial resources that will never convert to cash, that will not convert to cash soon enough to affect the current period, or that must be maintained intact pursuant to legal or contractual requirements;
- (4) *Restricted* — financial resources that are subject to externally enforceable legal restrictions such as debt covenants, federal or state grant requirements, private donors/contributors, or other governmental entities;
- (5) *Unassigned* — any residual net resources available after consideration of designation of no spendable, restricted, committed or assigned fund balance.

(c) The City's general fund may maintain all five (5) components of fund balance.

(d) The lowest level of fund balance classification for the City's special revenue funds will be committed fund balance. Committed fund balance will be used first when paying expenses, unless the expense is for purchases which were listed as being used from restricted fund balance classification.

(e) The lowest level of fund balance classification for the City's capital project funds will be assigned fund balance for the funding of specific projects. An assigned fund balance will be spent first unless the expenditure(s) is tied to a restricted fund balance amount. Once a project is completed, any fund balance remaining will be transferred back to the fund(s) which was the original funding source.

(f) Debt service funds will only classify fund balances as non-spendable or restricted. When debt expenses are paid, the City will use restricted fund balance first. All debt services funds will maintain a fund balance at a level to retire the debt. Once all debt is retired, or the fund balance is enough to retire all remaining debt, any remaining fund

balance will be transferred to other City funds or projects as directed by the Governing Body.

(g) The City shall maintain as an ending unassigned fund balance for its general fund of at least two and one-half (2½) months of its prior fiscal year's actual amounts budgetary basis operating expenditures of its general fund as reflected in the City's most recent annual audit report's statement of "Budgetary Comparison Schedule - General Fund." If governmental accounting standards change which eliminate the inclusion of the "Budgetary Comparison Schedule - General Fund", a statement of similar nature should be used in its place.

(1) If the general fund's unassigned fund balance falls below the minimum targeted level as defined in this policy, the City Council shall approve and adopt a plan to restore the general fund's unassigned fund balance to its target level within a twenty-four (24) month period. If due to severe financial hardship of the City, the general fund's unassigned fund balance cannot be restored within this period, the City Council shall establish a different time.

(2) Any general fund's unassigned fund balances which exceed the minimum level established by this policy may be appropriated by the City Council for non-recurring capital projects, equipment or other operating uses.

(3) The City Council shall avoid the appropriation of general fund's unassigned fund balance for recurring operating or capital expenditures unless there is some extraordinary, non-recurring event which would require the appropriation to meet the needs of the citizenry or an emergency.

(h) The City shall classify its enterprise funds' net assets as Restricted, Unrestricted or Invested in Capital Assets. The City's Unrestricted Net Assets of all its enterprise funds should be enough to cover operating expenses and infrastructure replacements. Unrestricted Net Assets will be spent first unless the expense was for a restricted asset.

Sec. 1-8006. - Accounting and auditing policy.

(a) All funds of the City will be audited in compliance with O.C.G.A. §§ 36-81-7, and 36-81-20, and Generally Accepted Audit Standards as issued by Auditing Standards Board of the American Institute of Certified Public Accountants and Government Auditing Standards as issued by the Comptroller General of the United States of America.

(b) The City's annual financial report will be prepared in accordance with generally accepted accounting principles (GAAP) as issued by the Financial Accounting Standards

Board of the America Institute of Certified Public Accountants and with generally accepted governmental accounting principles as issued by the Governmental Accounting Standards Board.

(c) The City will maintain accurate records of all its assets to insure a high degree of stewardship for public property.

(d) The City shall maintain an ongoing system of financial reporting to meet the needs of the mayor and council, department directors, and the public. The reporting system will provide for budgetary control, for monitoring of the cost of providing services, and for comparative analysis.

Sec. 1-8007. - Debt policy.

(a) As mandated by Article 9, Section 5, Paragraph 1 of the Constitution of the State of Georgia, the City's direct general obligation indebtedness not exceed ten percent (10%) of assessed value of all taxable property within the City's limits.

(b) The City shall confine long term indebtedness to capital improvements projects.

(c) The City will strive to not use short term debt for funding current operations.

(d) The City will use approved general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available general fund balances, or other current sources of capital financing.

(e) Long term financing of the city's enterprise funds will be used only when revenues of the debt issuing fund is enough to satisfy operating expenses and debt service requirements.

Sec. 1-8008. - Investment policy and cash management.

(a) The City will maintain a conservative program of investing all funds under the direction of the Mayor and the City Treasurer.

(b) The City investment program shall comply with all state and federal laws, rules and regulations for investing public funds and with safekeeping/security requirements.

(c) The City's investment program shall be operating based on these principles; provided, however, this section shall create no cause of action in any person:

(1) Safety — Principal is protected from loss with secure investment practices and collateralization.

(2) Liquidity — Investments are readily convertible to cash when needed without incurring principal losses.

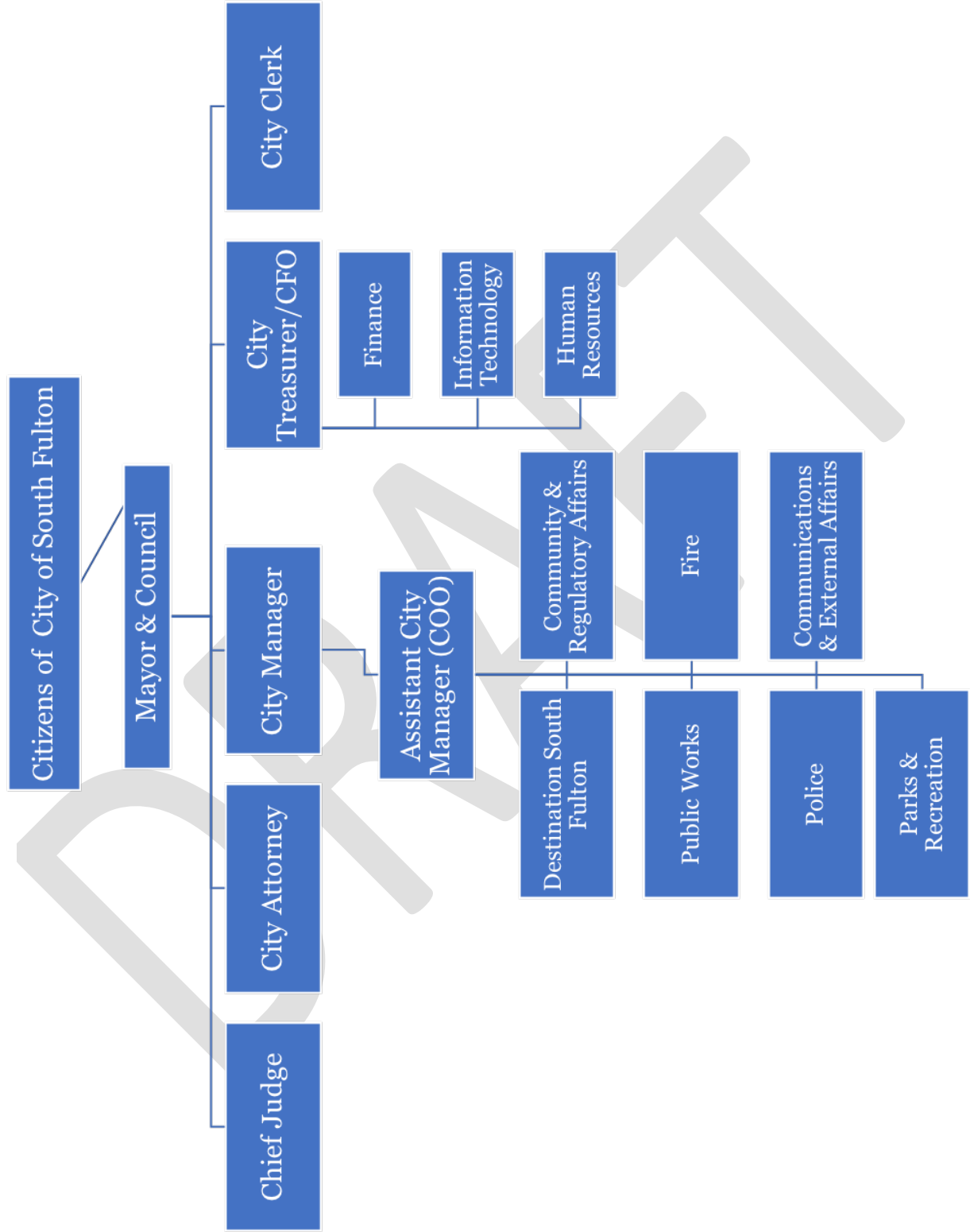
(3) Return of investment — Earning yields are maximized without diminishing the above principal.

(d) The City shall ensure that all public funds are collateralized in accordance with state and federal law, thereby guaranteeing the safety of public deposits. The City will establish administrative procedures to maintain such pledged collateral and will utilize pooled collateral systems provided by the state and local depositories when possible.

(e) The City will periodically reevaluate its banking services and will initiate competitive negotiation and bidding processes, if deemed necessary. The process may include the development of an RFP requesting quotations for banking services, services fees and earning rates available. Selection of a bank for banking services will be based on receiving the most efficient and cost-effective proposals.



ORGANIZATION STRUCTURE



BUDGET PROCESS

The budget process for the city encompasses all stakeholders. Prior to incorporation public forums were held by the county for citizens' input in the comprehensive planning process. After the City of South Fulton was incorporated, it adopted the comprehensive land use plan to guide policy development for the City. The plan elements include land use, housing, transportation, environment and community facilities and resources. It is currently being updated.

Following the inaugural election, the city convened for a strategic session and agreed on priorities to address within its first term. These included public safety and transportation. The identification of these priorities was some of the issues that guided the budget development.

The below schedule highlights the areas of the City budgeting process, with the functions and the responsible party/parties for each section.

(1) Budget Development

1. Strategic Planning Session – Strategic Goals & Priorities (Legislative & Executive)
2. Citizens Engagement – Public Comments, Town Halls, Surveys - (Residents)
3. Budget Kickoff – Review process and calendar – (Finance/Department Directors)
4. Revenue Forecast (Finance)
5. City Manager Open House on Proposed Budget (Citizens, City Manager, Directors)
6. Request for Expenditure (Department Directors)

(2) Budget Review

1. Review of expenditure request and justification - Budget Manager
2. Analysis and adjustments to ensure a balanced budget – Budget Manager, CFO, Directors
3. Review and recommendation of department proposals – City Manager
4. Submission to Mayor and Council – City Manager
5. Legislative Review and Input – Mayor and Council

(3) Budget Adoption

1. Public Hearings and Reading of the Budget
2. Adoption of the Budget – Mayor and Council

(4) Budget Monitoring & Amendments

1. Approval of purchase orders – Department Directors
2. Review of Monthly expenditure reports – Controller / Directors / City Council
3. Budget transfers – CFO
4. Budget Amendments - unfunded expenditures or shortfalls – City Council

City of South Fulton Fiscal 2020 Budget Calendar

ACTIVITY	Start Date	End Date	Lead/Responsibility	State Law/City Ordinance
Budget Kick-Off Meeting	May 6, 2019	May 6th, 2019	Budget Manager/Finance	
FY 20 Budget Priorities	May 9, 2019	May 9, 2019	City Manager/Departments/Finance	
FY 20 Open Gov Training	May 15, 2019	May 15, 2019	HR & Budgets	
**Review and update of CIP	May 16, 2019	Jun 14, 2019	Departments/Budget Manager	Debt Issuance – Ordinance No. 2017-022
Input of FY20 budget request into the open gov system.	May 16, 2019	June 14, 2019	Departments	
COUNCIL RETREAT	TBD	TBD	Executive/Legislative	
Revenue Forecast	June 3, 2019	June 14, 2019	Finance /Budget Manager	
Department Heads review of Personnel with HR (current & new hires)	May 28, 2019	June 7, 2019	CMO/HR/Departments & Finance	
Operating Budget Preparation	June 17, 2019	June 28, 2019	Budget Manager/Budget Analyst	
Submission of Proposed Request to City Manager	July 12, 2019	July 12, 2019	Budget Manager	Preparation of proposed budget; submission to governing authority; public review of proposed budget;

ACTIVITY	Start Date	End Date	Lead/Responsibility	State Law/City Ordinance
				notice and conduct of budget hearing – OCGA-36-81-5
*Advertisement for Millage rate	June 25 2019	July 9, 2019	City Clerk/Budget Manager	Requirement of Levying and Recommending Authorities to Advertise 'Five Year History and Current Digest – OCGA-48-5-32
City Manager Review	July 12, 2019	July 31, 2019	City Manager	Requirement of Levying and Recommending Authorities to Advertise 'Five Year History and Current Digest – OCGA-48-5-32
First Reading of Proposed Millage Rate	July 23, 2019	July 23, 2019	Treasurer	Requirement of Levying and Recommending Authorities to Advertise 'Five Year History and Current Digest – OCGA-48-5-32
*TRANSMITTAL OF PROPOSED FY2020 OPERATING & CAPITAL BUDGETS TO MAYOR AND CCOUNCIL	Aug. 2, 2019	Aug. 2, 2019	City Manager	Preparation of proposed budget; submission to governing authority; public review of proposed budget; notice and conduct of budget hearing – OCGA-36-81-5 Budget Fiscal Year and Policy – Ordinance No. 2017 - 021
Second Reading of Proposed Millage Rate	Aug. 1, 2019 RM	Aug. 1, 2019 RM	Treasurer	Requirement of Levying and Recommending Authorities to Advertise 'Five Year History and Current Digest – OCGA-48-5-32
Budget Overview to Council	Aug. 13, 2019 WS	Aug. 13, 2019 WS	Budget Manager	Preparation of proposed budget; submission to governing authority; public review of proposed budget;

ACTIVITY	Start Date	End Date	Lead/Responsibility	State Law/City Ordinance
				notice and conduct of budget hearing – OCGA-36-81-5
Department Presentation to Council	Aug. 13, 2019 WS	Aug. 13, 2019 WS	Departments	Preparation of proposed budget; submission to governing authority; public review of proposed budget; notice and conduct of budget hearing – OCGA-36-81-5
Third Reading and Adoption of Millage rate	Aug. 1, 2019 RM	Aug. 1, 2019RM	Treasurer/Mayor & Council	Requirement of Levying and Recommending Authorities to Advertise ‘Five Year History and Current Digest – OCGA-48-5-32
Advertisement of Budget	July 23, 2019	July 23, 2019	City Clerk/Budget Manager	Requirement of Levying and Recommending Authorities to Advertise ‘Five Year History and Current Digest – OCGA-48-5-32
Advertisement of Budget	Aug. 13, 2019	Aug. 13, 2019	City Clerk/Budget Manager	Requirement of Levying and Recommending Authorities to Advertise ‘Five Year History and Current Digest – OCGA-48-5-32
Departments Presentation to Council	Aug. 27, 2019 WS	Aug. 27, 2019 WS	Department Directors	Preparation of proposed budget; submission to governing authority; public review of proposed budget; notice and conduct of budget hearing – OCGA-36-81-5
Presentation of FY20 Budget to Mayor & Council	Aug. 27, 2019 RM	Aug. 27, 2019 RM	City Manager	Preparation of proposed budget; submission to governing authority; public review of proposed budget;

ACTIVITY	Start Date	End Date	Lead/Responsibility	State Law/City Ordinance
				notice and conduct of budget hearing – OCGA-36-81-5
FIRST READING OF BUDGET & PUBLIC HEARING	Aug. 27, 2019 RM	Aug. 27, 2019 RM	CFO/City Manager	Preparation of proposed budget; submission to governing authority; public review of proposed budget; notice and conduct of budget hearing – OCGA-36-81-5
SECOND READING OF BUDGET & PUBLIC HEARING	Sept. 10, 2019	Sept. 10, 2019	City Council	Preparation of proposed budget; submission to governing authority; public review of proposed budget; notice and conduct of budget hearing – OCGA-36-81-5
FINAL ADOPTION OF FY20 BUDGET	Sept. 10, 2019	Sept. 10, 2019	City Council	Preparation of proposed budget; submission to governing authority; public review of proposed budget; notice and conduct of budget hearing – OCGA-36-81-5 Budget Fiscal Year and Policy – Ordinance No. 2017 - 021
Upload FY20 Budget to Website	Sept. 15, 2019	Sept. 15, 2019	Budget Manager/IT	

FINANCIAL SUMMARIES

City of South Fulton

General Fund Financial Summary

*From Inception to Proposed
fiscal 2020*

REVENUES	FY 2017 Adopted	FY 2018 Actual	FY 2019 Amended	FY 2020 Proposed
Taxes	12,289,634	44,563,253	61,901,682	64,454,536
License	320,000	1,822,564	1,786,000	3,977,500
Fines & Forfeitures	174,291	278,348	380,000	340,000
Charge for Service	877,683	606,420	648,755	652,920
Other Financing Sources	3,125,000	2,918,267	4,449,500	4,396,996
Borrowing	10,000,000	-	-	-
Total Proposed Revenues	26,786,609	50,188,852	69,165,937	73,821,952

EXPENDITURES	FY 2017 Adopted	FY 2018 Actual	FY 2019 Amended	FY 2020 Proposed
Legislative	360,516	448,387	1,885,369	3,339,328
Executive	483,712	1,091,584	1,287,325	1,588,658
Gen & Admin	2,235,183	5,534,741	9,407,765	12,220,041
Judicial	814,901	612,473	1,113,949	699,083
Public Safety	17,814,390	31,136,919	27,946,613	33,012,898
Parks & Recreation	2,400,775	4,862,923	3,229,231	3,963,922
Debt Servicing	20,500	322,566	12,296,000	957,901
Capital	0	-	-	1,660,741
Public Works	2,244,774	7,339,476	10,515,685	12,650,057
Other Financing Uses	411,858	-	1,484,000	2,973,111
Total Expenditure	26,786,609	51,349,069	69,165,937	73,821,952
Excess(deficiency)		(1,160,217)		
Total Budget	26,786,609	50,188,852	69,165,937	73,821,952

PRIMARY SOURCES OF REVENUE

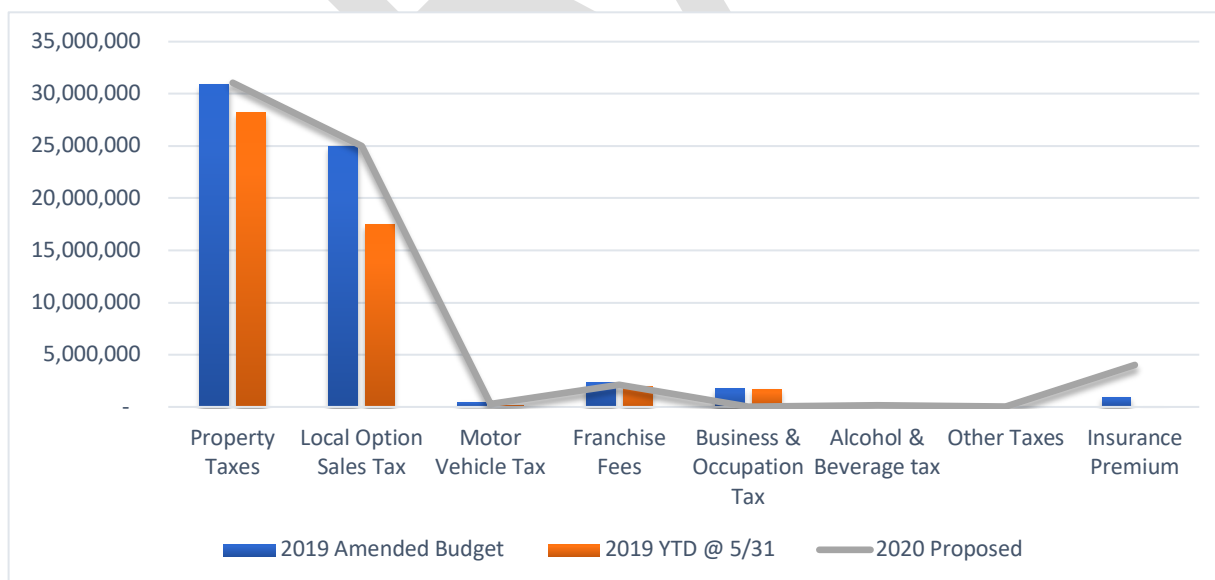
Currently the City of South Fulton is very reliant on taxes to fund its operations. Ad valorem, sales and use and franchise fee taxes are the primary sources of City income. The revenue projections for the fiscal year 2020 is ninety percent based on tax revenues. The increased projections from

prior year actual is mainly due to the assumptions made in the revenue forecasting. The largest increase came from ad valorem taxes projections based on a projected increase in property values, ¹ retention of all assessed revenues from ad valorem taxes; anticipated receipt of the Business Insurance tax²; and the hiring of a consulting firm to aid in identification, billing, and collection of business taxes.

REVENUES	\$ Amount	% of Income
Taxes	\$ 64,454,536	87%
License	3,977,500	5%
Fines & Forfeitures	340,000	0.5%
Charge for Service	652,920	1%
Other Financing Sources	4,396,996	6%
Borrowing		
Total Revenues	\$ 73,821,952	100%

TAXES

The City of South Fulton will fund its day to day operations and capital improvements for the fiscal year 2020 from taxation, license and permits, fines and forfeitures, and charges for service. Taxes contribute the most revenues and is derived from Property (Ad Valorem), sales taxes, business and insurance premiums, alcoholic beverage taxes, and franchise fees. The below graph shows the various taxes and the projected revenues for the upcoming year.



OTHER TAXES

Other taxes include mobile homes tax, intangible tax, and real estate transfer tax. These are all expected to change at an immaterial rate.

FINES & FORFEITURES

Municipal Court Revenue

This revenue is generated from fines and forfeitures in the South Fulton Municipal Court. State law and local ordinance govern these bond/fine schedules.

LICENSES & PERMITS

This section contains business licenses, non-business licenses and permits, regulatory fees and penalties and interest.

PROPOSED EXPENDITURES

For the fiscal year 2020, we are proposing a total of \$66.7 million of general fund expenditure. This amount covers all personnel expenses, services, supplies and transfers out to fund E-911 services as well as The Older American Fund. A department by department schedule is here by attached to show the appropriations made for fiscal year 2019, what was requested and the recommended amount by the Finance department.

Department	YTD Actuals	FY 19 Amended Budget	2020 Budget Request	2020 Proposed
District 1	\$66,218.08	\$155,982.00	\$214,089.76	\$196,896.94
Contract Services	\$13,881.32	\$40,600.00	\$43,200.00	\$43,200.00
Personnel	\$48,919.46	\$90,982.00	\$149,089.76	\$131,896.94
Supplies	\$3,417.30	\$24,400.00	\$21,800.00	\$21,800.00
District 2	\$75,430.78	\$155,982.00	\$214,089.76	\$196,896.94
Contract Services	\$20,877.38	\$40,600.00	\$43,200.00	\$43,200.00
Personnel	\$50,599.18	\$90,982.00	\$149,089.76	\$131,896.94
Supplies	\$3,954.22	\$24,400.00	\$21,800.00	\$21,800.00
District 3	\$83,769.60	\$155,885.00	\$214,089.76	\$196,896.94
Contract Services	\$12,663.85	\$42,300.00	\$43,200.00	\$43,200.00
Personnel	\$63,773.99	\$90,885.00	\$149,089.76	\$131,896.94
Supplies	\$7,331.76	\$22,700.00	\$21,800.00	\$21,800.00
District 4	\$74,949.05	\$155,885.00	\$214,089.76	\$196,896.94
Contract Services	\$2,498.13	\$40,600.00	\$43,200.00	\$43,200.00
Personnel	\$68,468.47	\$90,885.00	\$149,089.76	\$131,896.94
Supplies	\$3,982.45	\$24,400.00	\$21,800.00	\$21,800.00
District 5	\$83,910.92	\$158,285.00	\$214,089.76	\$196,896.94
Contract Services	\$14,306.19	\$37,600.00	\$43,200.00	\$43,200.00

Department	YTD Actuals	FY 19 Amended Budget	2020 Budget Request	2020 Proposed
Personnel	\$58,356.28	\$93,285.00	\$149,089.76	\$131,896.94
Supplies	\$11,248.45	\$27,400.00	\$21,800.00	\$21,800.00
District 6	\$107,570.23	\$155,982.00	\$215,089.76	\$196,896.94
Contract Services	\$13,783.24	\$27,415.00	\$44,200.00	\$43,200.00
Personnel	\$74,139.39	\$90,982.00	\$149,089.76	\$131,896.94
Supplies	\$19,647.60	\$37,585.00	\$21,800.00	\$21,800.00
District 7	\$109,968.08	\$158,287.00	\$214,089.76	\$211,018.42
Contract Services	\$33,852.89	\$49,100.00	\$43,200.00	\$43,200.00
Personnel	\$71,580.85	\$93,287.00	\$149,089.76	\$146,018.42
Supplies	\$4,534.34	\$15,900.00	\$21,800.00	\$21,800.00
City Clerk	\$239,091.80	\$572,029.00	\$727,471.98	\$1,248,844.92
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$59,949.81	\$272,906.00	\$288,090.00	\$790,540.00
Personnel	\$167,119.34	\$270,785.00	\$418,281.98	\$437,204.92
Supplies	\$12,022.65	\$28,338.00	\$21,100.00	\$21,100.00
Mayor Office	\$109,801.57	\$209,161.00	\$353,792.17	\$268,149.04
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$12,490.86	\$57,000.00	\$156,910.00	\$93,910.00
Personnel	\$92,745.59	\$134,161.00	\$181,682.17	\$160,239.04
Supplies	\$4,565.12	\$18,000.00	\$15,200.00	\$14,000.00
CITY MANAGER	\$723,474.86	\$1,292,325.00	\$1,645,515.43	\$1,753,658.33
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$118,377.69	\$346,440.00	\$553,055.00	\$569,970.00
Personnel	\$599,998.25	\$931,325.00	\$1,073,160.43	\$1,164,388.33
Supplies	\$5,098.92	\$14,560.00	\$19,300.00	\$19,300.00
FINANCE AND ADMINISTRATIVE SERVICES	\$826,921.83	\$1,764,644.00	\$1,788,731.00	\$2,530,673.84
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contingency	\$0.00	\$100,000.00		\$0.00
Contract Services	\$116,051.89	\$356,800.00	\$354,200.00	\$417,100.00
Debt Service	\$296,166.86	\$336,000.00		\$0.00
Personnel	\$408,797.97	\$955,844.00	\$1,410,031.00	\$2,083,573.84
Supplies	\$5,905.11	\$16,000.00	\$24,500.00	\$30,000.00
Animal Control	\$0.00	\$0.00	\$874,000.00	\$874,000.00
Contract Services	\$0.00	\$0.00	\$874,000.00	\$874,000.00
Personnel	\$0.00	\$0.00	\$0.00	\$0.00
Supplies	\$0.00	\$0.00	\$0.00	\$0.00

Department	YTD Actuals	FY 19 Amended Budget	2020 Budget Request	2020 Proposed
CONTRACTS AND PROCUREMENT	\$106,996.03	\$952,773.00	\$750,247.00	\$210,500.00
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$3,650.99	\$35,500.00	\$405,500.00	\$195,500.00
Personnel	\$102,101.48	\$303,773.00	\$319,747.00	\$0.00
Supplies	\$1,243.56	\$613,500.00	\$25,000.00	\$15,000.00
INFORMATION TECHNOLOGY	\$702,767.23	\$1,505,581.00	\$2,555,566.30	\$2,463,326.95
Capital Expenditure	\$6,675.84	\$220,000.00	\$50,000.00	\$50,000.00
Contract Services	\$403,288.45	\$680,682.00	\$1,519,973.68	\$1,502,550.00
Personnel	\$165,611.45	\$317,399.00	\$559,092.62	\$598,276.95
Supplies	\$127,191.49	\$287,500.00	\$426,500.00	\$312,500.00
HUMAN RESOURCES	\$464,904.90	\$787,032.00	\$1,443,149.79	\$779,663.86
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$113,021.25	\$222,650.00	\$738,256.00	\$217,500.00
Personnel	\$307,000.73	\$504,532.00	\$644,393.79	\$501,663.86
Supplies	\$44,882.92	\$59,850.00	\$60,500.00	\$60,500.00
Risk Management - Financial Services	\$64,775.10	\$239,841.00	\$274,538.00	\$25,237.00
Contract Services	\$759.94	\$30,400.00	\$22,225.00	\$22,225.00
Personnel	\$63,928.36	\$209,441.00	\$249,301.00	\$0.00
Supplies	\$86.80	\$0.00	\$3,012.00	\$3,012.00
COMMUNICATIONS	\$251,052.46	\$535,622.00	\$937,160.94	\$859,824.29
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$114,363.25	\$255,090.00	\$493,694.00	\$375,604.00
Personnel	\$133,561.07	\$265,622.00	\$401,466.94	\$442,220.29
Supplies	\$3,128.14	\$14,910.00	\$42,000.00	\$42,000.00
GENERAL ADMINISTRATIVE SERVICES	\$2,338,919.35	\$4,032,578.00	\$5,738,684.00	\$5,104,319.93
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$1,185,971.83	\$2,140,400.00	\$2,962,500.00	\$3,402,500.00
Personnel	\$800,281.80	\$1,311,882.00	\$1,988,888.00	\$935,819.93
Supplies	\$352,665.72	\$580,296.00	\$787,296.00	\$766,000.00
MUNICIPAL COURT	\$563,705.17	\$1,103,589.00	\$1,523,226.35	\$1,015,082.76
Capital Expenditure	\$0.00	\$0.00		\$0.00

Department	YTD Actuals	FY 19 Amended Budget	2020 Budget Request	2020 Proposed
Contract Services	\$284,412.82	\$483,300.00	\$853,290.00	\$417,180.00
Personnel	\$274,850.59	\$607,789.00	\$669,936.35	\$582,902.76
Supplies	\$4,441.76	\$12,500.00	\$0.00	\$15,000.00
POLICE ADMINISTRATION	\$7,173,626.50	\$13,109,116.00	\$16,788,790.34	\$17,241,846.76
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$351,991.94	\$603,119.89	\$2,032,575.00	\$780,000.00
Personnel	\$6,282,762.77	\$11,519,611.00	\$13,526,215.34	\$15,565,846.76
Supplies	\$538,871.79	\$986,385.11	\$1,230,000.00	\$896,000.00
FIRE ADMINISTRATION	\$7,291,626.18	\$12,732,497.00	\$15,221,134.07	\$15,182,363.61
Capital Expenditure	\$0.00	\$25,000.00	\$0.00	\$0.00
Contract Services	\$60,306.16	\$175,389.00	\$282,000.00	\$264,000.00
Personnel	\$6,995,739.35	\$11,896,058.00	\$14,051,134.07	\$14,142,363.61
Supplies	\$235,580.67	\$636,050.00	\$888,000.00	\$776,000.00
Public Works	\$4,498,260.89	\$6,335,808.00	\$6,781,961.12	\$6,889,949.82
Capital Expenditure	\$102,439.63	\$0.00	\$0.00	\$0.00
Contract Services	\$3,382,782.89	\$5,279,413.00	\$5,693,557.12	\$5,849,463.00
Other Expense	\$59,213.94	\$0.00	\$0.00	\$0.00
Personnel	\$619,317.57	\$748,855.00	\$338,404.00	\$292,986.82
Supplies	\$334,506.86	\$307,540.00	\$750,000.00	\$747,500.00
PARKS AND RECREATION	\$1,345,897.32	\$3,179,231.00	\$4,389,152.43	\$5,633,195.22
Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00
Contract Services	\$211,759.46	\$521,981.00	\$966,358.00	\$1,238,000.00
Other Expense			\$0.00	\$0.00
Personnel	\$938,902.69	\$2,186,476.00	\$2,343,005.43	\$3,601,195.22
Supplies	\$195,235.17	\$470,774.00	\$1,079,789.00	\$794,000.00
COMMUNITY AND REGULATORY AFFAIRS	\$1,118,523.61	\$3,418,524.00	\$3,262,785.68	\$1,980,524.17
Capital Expenditure	\$0.00	\$0.00	\$5,000.00	\$5,000.00
Contract Services	\$30,559.46	\$1,126,095.30	\$609,237.80	\$597,237.80
Personnel	\$1,080,276.39	\$2,280,924.00	\$2,605,497.88	\$1,334,236.37
Supplies	\$7,687.76	\$11,504.70	\$43,050.00	\$44,050.00
Economic Development	\$809,116.16	\$1,584,798.00	\$2,059,010.34	\$2,010,357.95

Department	YTD Actuals	FY 19 Amended Budget	2020 Budget Request	2020 Proposed
Capital Expenditure	\$0.00	\$0.00	\$10,000.00	\$0.00
Contract Services	\$476,595.31	\$753,000.00	\$1,040,500.00	\$974,500.00
Personnel	\$324,206.02	\$709,298.00	\$734,510.34	\$786,857.95
Supplies	\$8,314.83	\$122,500.00	\$274,000.00	\$249,000.00
Culture/Recreation	\$0.00	\$0.00	\$0.00	\$0.00
Personnel	\$0.00	\$0.00	\$0.00	\$0.00
LEGAL SERVICES	\$356,037.30	\$600,000.00	\$600,000.00	\$600,000.00
Contract Services	\$356,037.30	\$600,000.00	\$600,000.00	\$600,000.00
Personnel	\$0.00	\$0.00	\$0.00	\$0.00
Grand Total	\$29,587,315.00	\$55,051,437.00	\$69,214,545.23	\$68,063,918.51

Non-Department and Transfers		
Contingencies		\$1,129,391.00
E-911		\$2,000,000.00
Older American Funds		\$10,000.00
Capital Expenditure		\$1,660,741
Debt Service (Loan and Interest Fees)		\$957,901
Non-Department and Transfers Total		\$5,828,033
Department		
Personnel		\$43,722,257.99
Contract Services		\$18,048,679.80
Supplies		\$6,292,980.72
Total		\$68,063,919
Grand Total		\$73,821,952

CAPITAL & DEBT

Capital Planning Process

DEFINITION OF CAPITAL ASSETS & PROJECTS

The City of South Fulton will maintain capital assets to include property, plant, equipment and infrastructure. These assets will have an individual cost of \$5,000 or more for an individual item. The asset will have a useful life beyond one fiscal period. Assets will be recorded at cost or fair market value if received by donation.

Capital Projects will be outlays of high monetary value over \$5,000, life expectancy greater than 1 year and within the approved Capital budget. Whenever possible the City will strive to get community involvement in the development of capital projects.

These projects will also have the following characteristics:

- Non-recurring in nature
- Last a long time.
- Sometimes revenue generating.

All Capital Expenditures must be approved as part of each department budget in the Capital Improvement Fund. Before committing to a Capital Improvement Project, the City Manager or his/her designee must verify funds availability and signed off by the Chief Financial Officer.

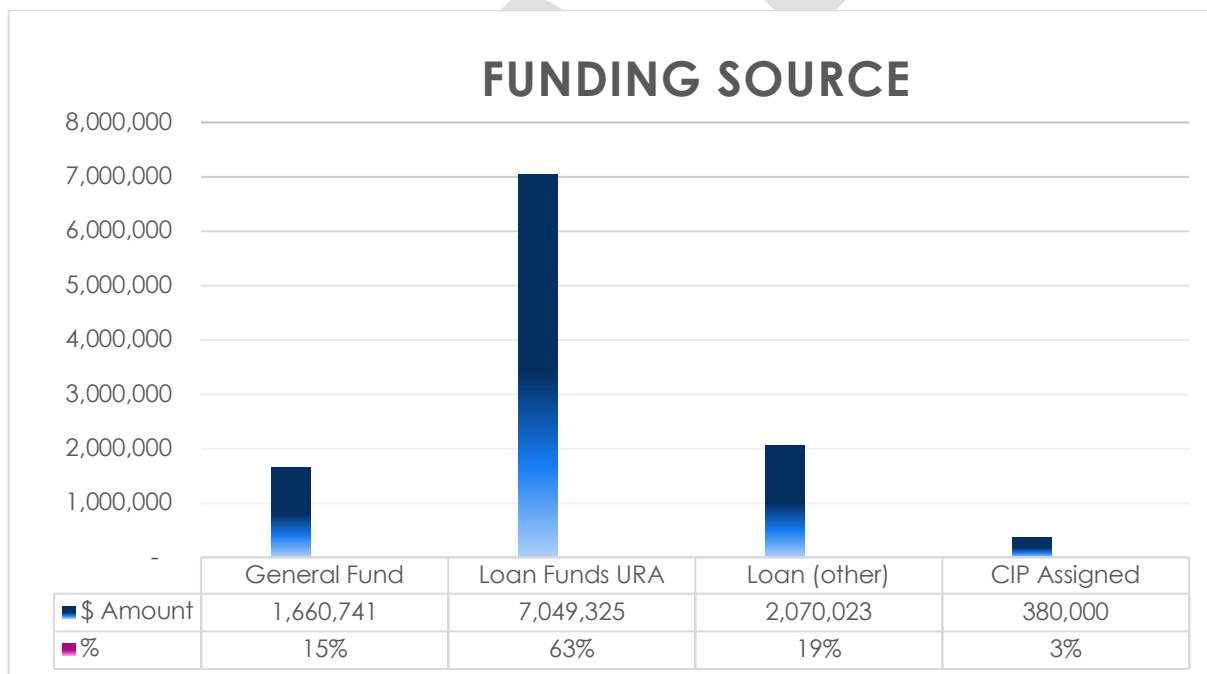
Citywide capital improvements are assessed and prioritized based on the City's objectives and goals, the City's comprehensive work plan, and the City's strategic plan.

The proposed capital outlay for the fiscal year 2020 is **\$28,981,460**. Sixty five percent of this recommended investment comes from e transportation projects funded with the transportation local option sales tax (**\$17,951,476**)

Mayor and Council adopted a policy to fund Capital projects with loan funds from an Urban Redevelopment Agency that was approved and implemented in fiscal year 2019. However not all projects can be funded with URA funds as such some items still needs to be funded via the General Fund.

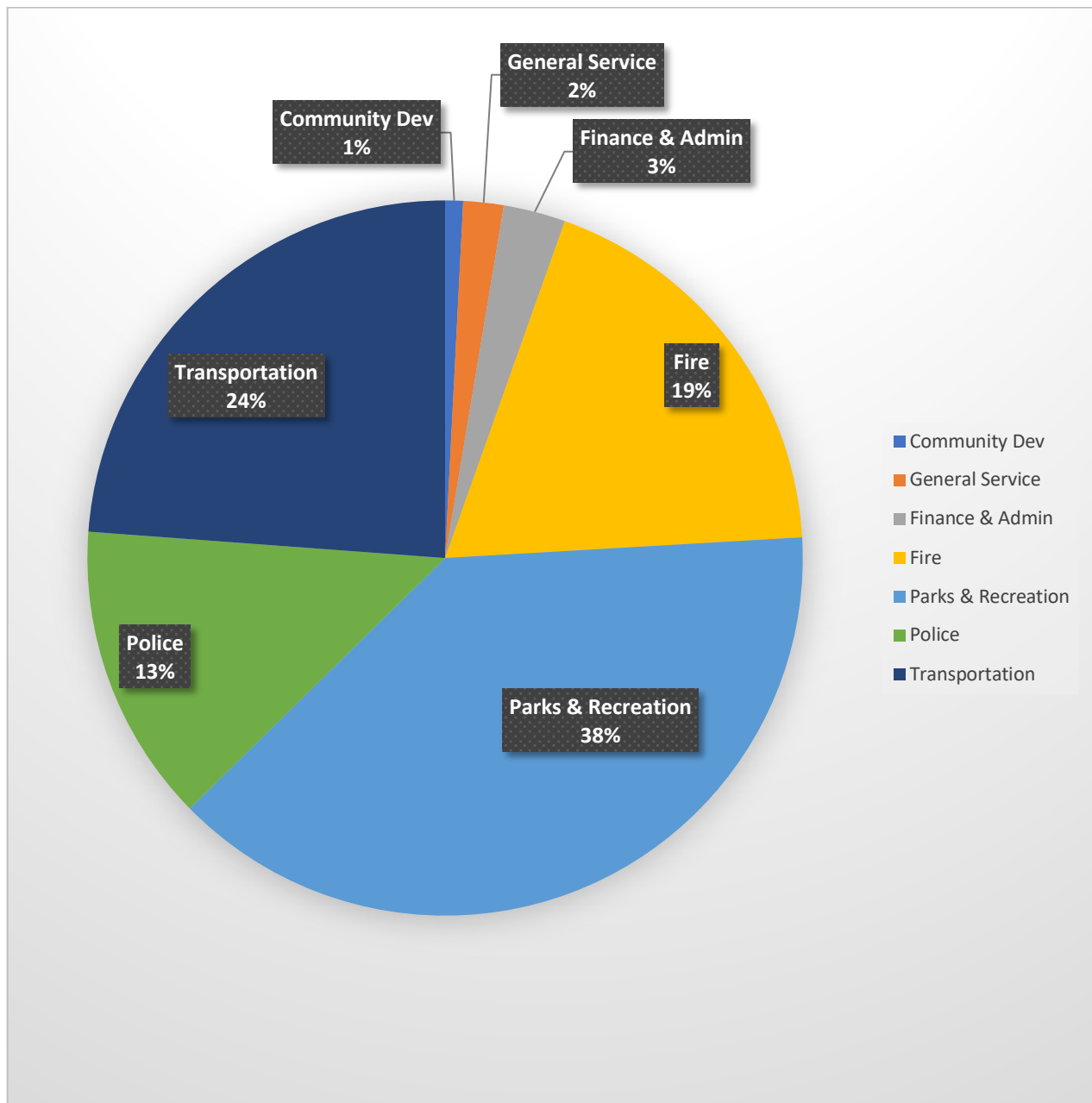
We are proposing a transfer from the general fund of **\$1,660,741** for funding of software upgrades and vehicles across the city. The recommended funding for the immediate future projects is as highlighted below.

Department	Investment
Community Dev	76,495
General Service	172,357
Information Tech.	264,995
Fire	2,571,017
Parks & Recreation	4,727,190
Police	1,278,012
Transportation	2,070,023
	\$ 11,160,089



For the fiscal year 2020 most of the propose investment dollars are in transportation to maximize federal grants funds available for roads, bridges and sidewalk construction and maintenance. Parks and Recreation, Police and Fire are the next three priority areas to receive major investments based on the priorities listed by Mayor and Council for the fiscal year 2020 budget. The graph below highlights investment by departments.

City of South Fulton			
Capital Project List			
Project	Department	FY 2020 Recommended	Comment
Buildings & Building Improvement	Fire	\$ 469,617	Structural upgrades and improvements
	Police	\$ -	Structural upgrades and improvements
General Services	Public Works	\$ 30,000	Structural upgrades and improvements
Building	Parks	1,535,000	Structural upgrades and improvements
Subtotal		\$ 2,034,617	
Computer Software			
	IT	220,000	System maintenance & security
	Finance	34,995	Claims and contract system
	Parks		
	Fire	18,000	Technology upgrades
	Police	373,000	Public safety bldg technology upgrades
Subtotal		645,995	
Computer Hardware			
	Fire	92,000	Panasonic Toughbooks
	IT	10,000	Battery back-up
	Police		
Subtotal		102,000	
Machinery & Equip			
	Fire	1,116,400	Mikes, Gears, cameras and extrication
	Police	247,243	Emergency equipment in vehicles
	Community Dev	50,000	Cameras
	Public Works	60,700	Tire balancer, air balancer, zero turn equip
Subtotal		1,474,343	
Vehicles			
	Community Dev	26,495	Ford F-150
	Fire	875,000	3 Engine, 2 Fords, 1 cargo, 1 air lift
	Police	657,769	Dodge, Chevy, Fords
	Parks	36,125	1 passenger van, 1 tractor
	General Services	81,657	1 service vehicle, 2 crew cab
Subtotal		1,677,046	
Lighting	CityWide	130,105	
Roadways & Sidewalks	Public Works	1,939,918	
Subtotal		2,070,023	
Facility & Park Renovations	Parks	3,156,065	
Subtotal		3,156,065	
Total (Excluding Tsplost)		11,160,089	



DEBT

Debt service represents principal and interest payment on outstanding debt for all funds, (general and). The City currently has no outstanding debts.

RECOMMENDED STAFFING AND APPROPRIATIONS

The City of South Fulton work force is one of its greatest assets. Employees are the engine that drives the City. Staff have a teamwork approach to achieve one common goal across the city; the provision of quality service.

In this regard, the personnel request for fiscal year 2020 includes many requests for new positions as well as some re-allocation of staff and title changes to position.

The chart below shows the recommended staffing by department with change from current year.

Department	FY19 Headcount	FY20 Headcount	Change
City Manager	9	11	2
Clerk	4	5	1
Communications	4	5	1
Community & Regulatory Affairs	31	33	2
Contracts & Procurement	3	3	0
Court	8	7	-1
Destination South Fulton	10	10	0
Finance	11	17	6
Fire	167	178	11
General Services	35	30	-5
Human Resources	5	5	0
Information Technology	3	7	4
Mayor	2	2	0
Parks and Recreation	47	55	8
Police	161	178	17
Public Works	3	5	2
Risk Management	2	1	-1
City Council- 1	2	2	0
City Council- 2	2	2	0
City Council- 3	2	2	0
City Council- 4	2	2	0
City Council- 5	2	2	0
City Council- 6	2	2	0
City Council- 7	2	2	0
Grand Total	520	567	47

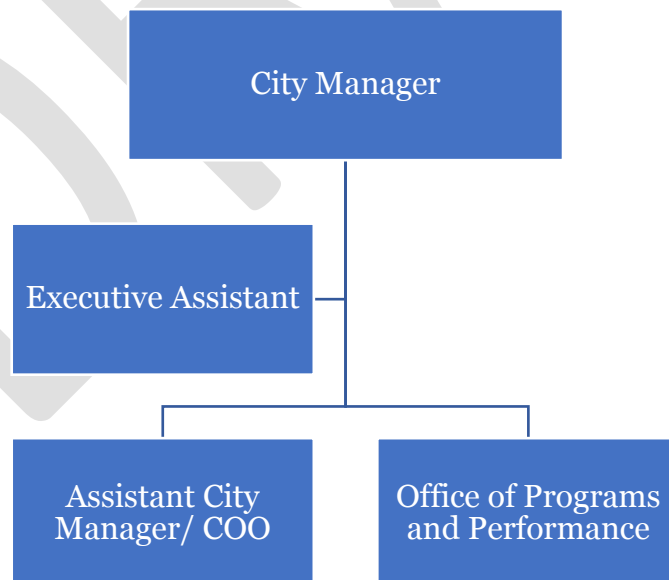
Recommended headcount with proposed cost by department.

	FY20 Headcount	Sum of FY20 Proposed Salary	Sum of Total FY 20 (includes all benefits and statutory costs)
District 7	2	\$ 89,243.00	\$ 146,018.42
District 1	2	\$ 89,243.00	\$ 131,896.94
District 4	2	\$ 89,243.00	\$ 131,896.94
District 2	2	\$ 89,243.00	\$ 131,896.94
District 5	2	\$ 89,243.00	\$ 131,896.94
District 6	2	\$ 89,243.00	\$ 131,896.94
District 3	2	\$ 89,243.00	\$ 131,896.94
City Manager	11	\$ 844,318.00	\$ 1,164,388.33
Clerk	5	\$ 306,612.00	\$ 437,204.92
Communications	5	\$ 310,816.00	\$ 442,220.29
Community & Regulatory Affairs	33	\$ 1,750,727.60	\$ 2,559,968.91
Court	7	\$ 404,794.00	\$ 582,902.76
Destination South Fulton	10	\$ 539,836.00	\$ 786,857.95
Finance	21	\$ 1,495,074.00	\$ 2,083,573.84
Fire	178	\$ 9,723,324.00	\$ 14,142,363.61
Human Resources	5	\$ 427,026.00	\$ 587,527.22
Information Technology	7	\$ 417,681.00	\$ 598,276.95
Mayor	2	\$ 113,000.00	\$ 160,239.04
Parks and Recreation	55	\$ 1,788,227.33	\$ 2,489,921.52
Police	178	\$ 9,892,120.62	\$ 14,340,114.22
Public Works	35	\$ 1,601,427.00	\$ 2,409,298.37
Grand Total	567	\$ 30,239,684.55	\$ 43,722,257.98

DEPARTMENT INFORMATION

City Manager

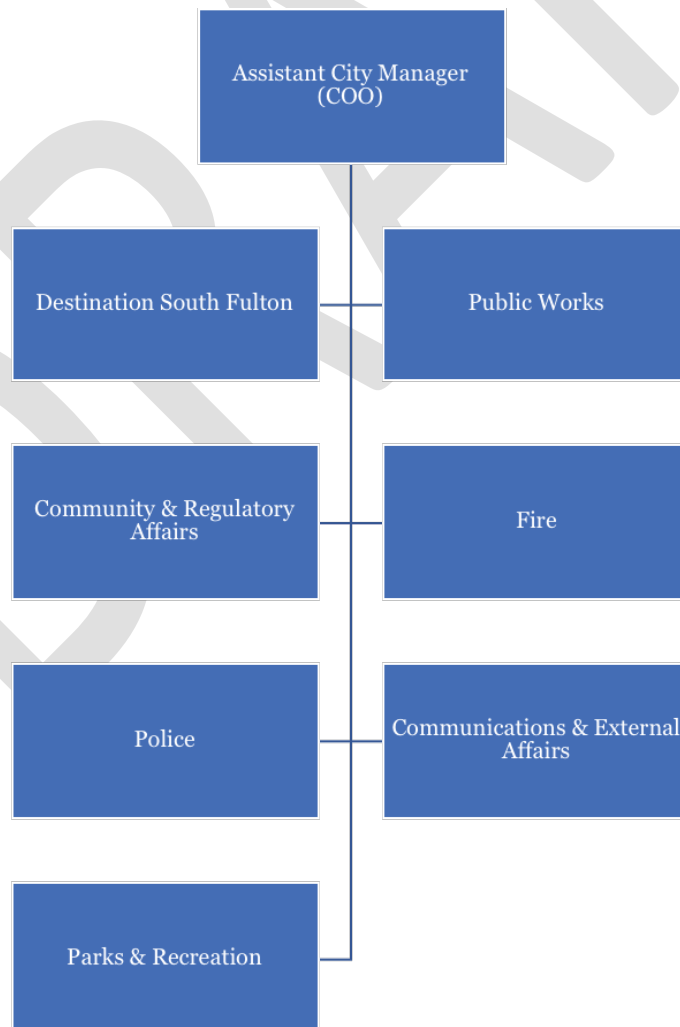
The City Manager is the chief administrative officer of the city. This office is responsible for the administration of all city affairs.



FY 20 Goals

1. Develop a framework for establishing a City of South Fulton Greenway and Trail Plan to improve citizen's quality of life and health, and to protect and preserve the natural environment.
2. Develop a framework for establishing an emergency dispatch solution for the City of South Fulton that is IP-based and offers a seamless connectivity between dispatch and field personnel.
3. Enhance the City's identity and branding efforts by creating and launching signature citywide cultural events.
4. Enhance the City's identity and branding efforts by developing concept for strategically launching identity markers throughout the City of South Fulton
5. Develop Public Arts and Cultural Events team for the City of South Fulton.
6. Launch City of South Fulton public safety facility.
7. Implement assessment regarding viability of making public utility services (i.e., telephone and internet) available for residents

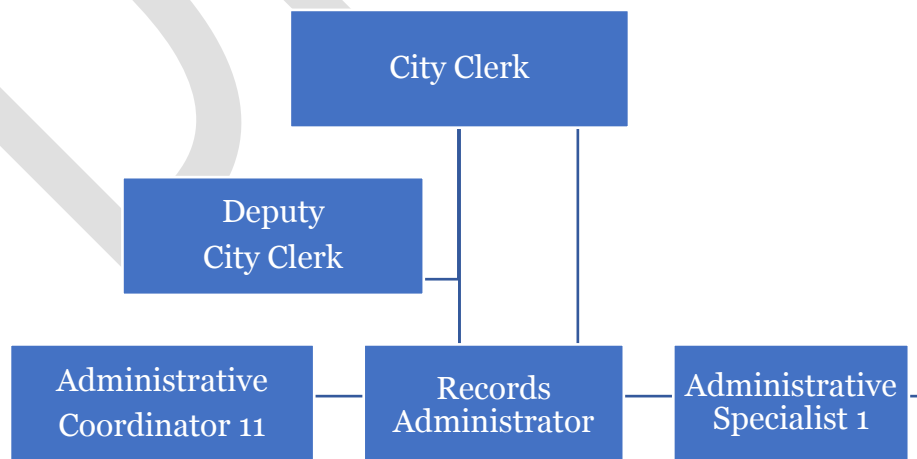
Assistant City Manager (Chief Operating Officer)



City Clerk

The City Clerk is the official record keeper for the City Council acts and proceedings, the election superintendent for municipal elections, and the administrative arm on behalf of the governing authority. These duties are performed in the following manner:

- Document and facilitate city council meetings
- Document and publish ordinances and resolutions
- Public records management
- Records retention management
- Ethics filings
- Elections



Objectives

The City Clerk serves as the custodian of the city seal and maintains a current map and legal description of the boundaries of the city. The objectives for the office include but are not limited to the following:

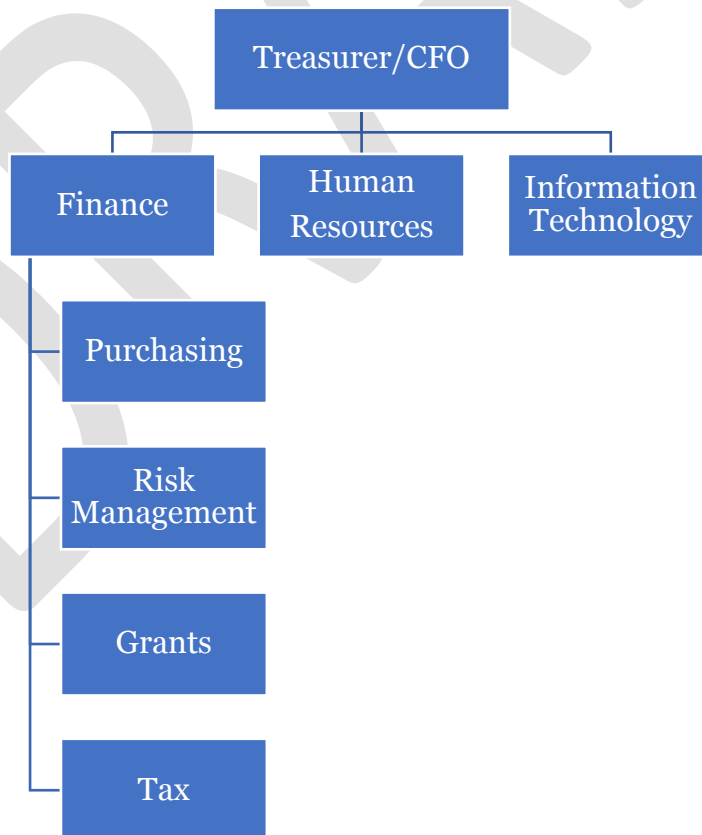
- coordinate city council meetings, prepare and distribute agendas, take minutes, and publicize all information which is required to be publicized by the law.
- produce proclamations upon request
- produce, maintain and update an accurate listing of all boards, commissions and authorities
- create written correspondence in relationship to acts of the governing authority and publish them for the public to see when such documents are subject to public inspection, public release, and open records laws
- ensure transparency, by properly maintaining public records and handling any open records requests regarding City Council acts, oaths and proceedings
- organize, maintain, archive, and delete records according to Georgia law and the city's records retention schedule
- handle the collection and management of documents related to ethics filings for political candidates including campaign contributions and financial disclosure, as well as in concert with the City's ethics code
- serve as the election superintendent for the city, including but not limited to serving as the filing officer for campaign reporting, the qualifying officer for candidates, and overseeing the election process for municipal elections in concert with the county
- receiving and responding to open record request as prescribed by state law

FY 20 Goals

1. Implement agenda and meeting management systems
2. Implement a paperless agenda with Mayor and Council
3. Codify ordinances monthly, online
4. Develop procedural rules for Council meetings to make them more productive
5. Update and rewrite resolution pertaining to Proclamations
6. Identify/obtain a secure paper document vault or warehouse
7. Identify/implement a system for open record requests
8. Identify/implement a system for records retention for the city

Finance & Administrative Services

The Finance Department is responsible for advising the Governing Body and the City Manager of the City of South Fulton on financial matters. The department is headed by the Chief Financial Officer. The Finance Department is composed of Accounting, Budgeting, Taxes Administration, Risk Management, Procurement and Grant Administration.



Accounting Division

The mission of the Accounting Division is to accurately report the financial position of the City and its departments. Within the scope of this mission is the responsibility to coordinate and direct all financial transactions recorded in the accounting system of the City. This responsibility requires a service-oriented approach relative to the financial needs of all departments within City while still assuring that all transactions adhere to State Statutes, City's policies and procedures, and generally accepted accounting principles [GAAP].

Objectives

The primary objectives of the Finance Department are to ensure that the City's financial assets are protected through implementation of sound financial policies and procedures and to provide users with meaningful financial data. The CFO serves as the primary advisor to the Governing Body and Management about all financial matters. This responsibility requires that we be service oriented relative to the financial needs of all departments within City while still assuring that all transactions adhere to City's policies and procedures, generally accepted accounting principles, and rules established by the authoritative governing bodies. The accounting Division performs general accounting, Accounts Receivables, Payables and Miscellaneous revenue collections, debt management, annual audit report coordination, investment management and financial reporting.

FY 20 Goals

1. Apply for the Government Finance Officers Association (GFOA) award for achievement in financial reporting for the City's Comprehensive Annual Financial Report.
2. Work cohesively with all segments of the City to create an efficient Government operation that is committed to the shared vision while maintaining the epitome of professionalism.
3. Build and diversify our revenue sources to ensure financial adequacy and stability that allows for the continued attainment of strategic goals and objectives
4. Continue to build a positive fund balance that reflects a minimum of 16 percent of the total budget expenditures.
5. Plan to attain unqualified independent audit opinion for 2020 fiscal year.

Economic Development – Destination South Fulton

Destination South Fulton is the official economic development organization for the City of South Fulton. A beacon for business and industry, Destination South Fulton assists the business community with their coordination efforts with the City.

The department provides support to business and industry through a host of business services including incentives, grants, business licensing, inspections and permitting in coordination with the Department of Community and Regulatory Affairs.



Destination South
Fulton Director

Business Retention &
Attraction

Objectives

The objective of Destination South Fulton is to serve as a catalyst for economic prosperity by cultivating initiatives and securing resources that will encourage investment in the community and enhance the lives of citizens. This is done by maximizing the quality of life, employment opportunities, and tax base of the City. Destination South Fulton provides strategic services that direct and guide development by encouraging financial investment, proper land use, and economic opportunities that are compatible, sustainable, and most beneficial to the City and surrounding communities.

FY 20 Goals

1. Identify strategic development locations for future mixed-use development opportunities to help stimulate the local economy
2. Establish Tax Allocation Districts (TAD) to further development opportunities in key commercial districts within the City.
3. Develop a strategic plan to increase tourism product development opportunities for the City.
4. Create initiative to support sports marketing and tournament attraction
5. Complete Hospital and Medical Center Feasibility Study.
6. Establish the National Main Street Program in the Red Oak Historic District and Old National Highway
7. Launch small business resource centers to increase access for small businesses
8. Launch at least 1 Main Street program in the City of South Fulton

Human Resources

The Human Resources Department is the *heartbeat* of City Administration. Every employee hired by the City of South Fulton interacts with Human Resources. Human Resources is responsible for managing the full range of workforce services including: Recruiting and Retention; Benefits Administration; Time and Leave Management, Employee Relations; Personnel Records Management; Personnel Transactions (*classification and compensation administration, appointments, promotions, transfers, separations, leaves of absence and many other functions involving personnel administration and management*); Training, Development and Learning; Local, State and Federal Personnel Compliance; Policy Administration and Interpretation; and Performance Evaluation.



Human Resources
Director

FY 20 Goals

HR's goals and objectives link to the City's Strategic Goal #1 *Develop Strong, Healthy Teams*

1. Develop a robust learning and development division of Human Resources to facilitate city-wide, engaging learning experiences through Learning Management System (LMS).
2. Implement world-class rewards and recognition initiatives to encourage positive employee morale and engagement.
3. Implement the City's (proposed) revised Classification and Compensation Plan—if adopted.
4. Administer HR policy and procedures effectively and efficiently, while maintaining employee satisfaction and meeting budget constraints.
5. Ensure performance management processes are designed and executed to align and maximize employee's performance with the City's strategic plan.
6. Recruit and retain a talented workforce to meet the needs of the City.

Information Technology

The Information Technology Department is the foundational core of the City's Technology. It is likely that every department, employee, partner, citizen and visitor of the City of South Fulton interacts with or depends on the technology the Information Technology provides and supports. Information Technology is responsible for managing all technical services and relationships including but not limited to: Building Network Connectivity, Mobile and Voice Over Internet Protocol Phones (VoIP), Internet and Security, Desktop Management, Mobile Device Management, Application Management, Cloud Services Management, Network Hardware and Technology Administration.



Information Technology
Director

Objectives

The information technology department is dedicated to partnering with City departments to maximize the potential of smart communities through technology to ensure we are operating effectively and efficiently in a secure manner. We embrace the needs and requirements of every department with the goal of providing services that will not only address their respective needs, but the need of all city departments and our citizens in a holistic manner. This is the foundation of world class service and we are committed to developing the stepping stone to greatness.

FY 20 Goals

1. Continue to enhance our business continuity, cyber security and technology capabilities in support of the smart communities in efforts to provide world class service.
2. Implement technology programs that will streamline operational efficiency and transparency.
3. Partner with departments as they continue to enhance their operations to provide the best of class technology service while ensuring we move forward holistically across the City.
4. Implement and manage technology policy, process and procedures effectively and efficiently, while maintaining customer satisfaction and meeting budget constraints.
5. Ensure technology performance management processes are designed and executed to align and maximize departmental goals with technology resources in line with the City's strategic plan.

Communications

The Communications Department develops and manages internal and external communications and public relations program for the City of South Fulton. It also distributes educational information to the public through news releases, the South Fulton Monthly e-newsletter, social media, the City website, and other forms of printed and electronic media.



Communications & External
Affairs Director

Objectives

The objective of the department is to market the City's services and programs in creative, innovative ways that appeal to the needs of its citizens and to promote a positive City image that attracts people to live, work, invest and play in the City of South Fulton.

FY 20 Goals

1. Enhance communications with City of South Fulton residents about City issues, projects and services.
2. Enhance the City's internal and external communications and brand identity to raise its visibility among key audiences, including residents, business owners, key influencers and media.
3. Increase local, regional and national awareness of the benefits of living, working, investing and visiting the City of South Fulton
4. Develop a City of South Fulton Television Studio for cable and television programming

Community Development & Regulatory Affairs

The Department of Community & Regulatory Affairs provides Zoning and Planning, Grants Administration, and Code Enforcement Services. The Department coordinates closely with several other municipalities, including the City of Atlanta's Department of Watershed Management, Fulton County's Fire Rescue and Public Works to ensure compliance with state and local codes and regulations throughout the development process to ensure compliance with state and local codes and regulations throughout the development process.



Divisions:

Planning and Zoning

- Responsible for long range planning; regional planning and coordination; development review, analysis, compliance; and discretionary permit processing.

Objectives

The objective of the Department is to provide effective management of the City's physical development, managing and guiding growth to assure sustainable, protecting and enhancing existing and future stable communities and planning for the revitalization of declining areas through sound planning initiatives while articulating the community's vision for the City's future.

FY 20 Goals

1. Develop Plan for City Administered Animal Control
2. Revamp City's Zoning Ordinances

Fire

The Fire Rescue Department is responsible for providing emergency service delivery to the citizens and visitors of South Fulton, Ga. Services include fire suppression, disaster mitigation, rescue and emergency medical services, as well as fire prevention, fire code inspection and enforcement activities. The department is headed by a Fire Chief and has three divisions: Community Risk Reduction/Logistics, Fire and EMS Operations, and Safety and Member Services.



Objectives

The City of South Fulton Fire and Rescue Department main objectives are life safety, property conservation and incident stabilization. The department strives on impacting lives through training employees to deliver world class service, engaging in the community by establishing

community programs and establishing community partnerships. The Fire and Rescue Department motto is “Service to all, Second to none.”

FY 20 Goals

1. Implement changes to help improve the current ISO (Insurance Service Office) rating.
2. Implement a Health and Wellness program.
3. Implement a Cancer Reduction program.
4. Create a Citizen Fire Academy to enhance community engagement.
5. Enhance the departments branding and marketing efforts by establishing social media sites.
6. Enhance the Community Risk Reduction program.

Police

The South Fulton Police Department is the law enforcement branch for the City of South Fulton. The police department sworn personnel's main function is to enforce all laws and ordinances to promote a safer environment. There are five main divisions: Office of the Chief of Police, Administrative Division, Criminal Investigations, Training and Uniform Patrol Division. Ultimately, the police department strives to be proactive rather than reactive to criminal activity.

Code Enforcement

- *Responsible for attaining compliance with community standards such as property maintenance, zoning and land use, signs, special events, public nuisances established in the city's Code of Ordinances and Community Development Services Code. The division works to gain voluntary compliance through education, communication and cooperation.*



Objectives

The police department's main objective is to ensure all people feel safe and secure. All Police Department Divisions and Sections work closely together to reduce criminal activity, increase officer presence in residential and commercial areas, and implement community programs to foster a strong relationship between the police department and the community we serve to strengthen the identified areas and problems for improvement.

FY 20 Goals

1. Increase Manpower with POST Certified and Non-certified employees
2. Decrease Response Times for Priority 1 calls
3. Implement Community Programs to address the public's issues and concerns
4. Redesign the police beat structure with current GIS information
5. Implement Department Issued Officer Body Cameras
6. Upgrade to new Report Management System
7. Implement e-ticket equipment and software with Court Services
8. Provide Part I Weekly Statistical Information by Council Districts
9. Provide Statistical Information access via online request for public use

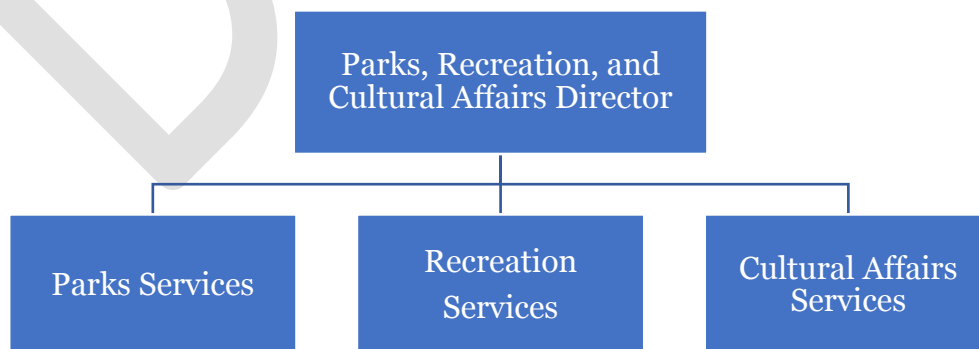
Parks, Recreation, & Cultural Affairs

The Department of Parks & Recreation plans, organizes, and directs comprehensive park and recreation services. This is inclusive of design, construction, renovation and maintenance for 17 parks and 693 acres and all specialized facilities. The department manages the planning and execution of overall recreation services. This includes tennis centers, natatorium, gymnasiums, recreation centers, community buildings, and athletic fields. All programs conducted at these facilities are the responsibility of the department. The scope also includes partnerships with associations, contractors, vendors, and the community at large.



Objectives

Our objective is to provide affordable recreational, physical and cultural opportunities for all of City of South Fulton residents, with a focus on families, youth development, seniors, active adults and building healthy communities. The programs and services offered by the Department will



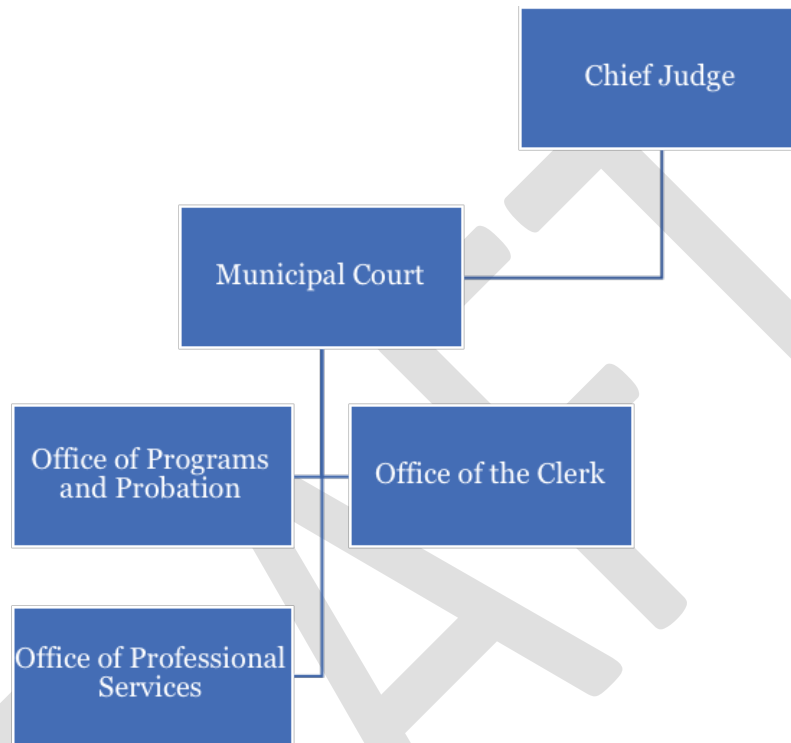
provide excellent value and quality and emphasize the equitable distribution of resources throughout the City. We will offer these programs in safe, attractive and well-maintained facilities that will reflect our community's needs and interests.

FY 20 Goals

1. Develop a Parks Master Plan
2. Establish division of cultural affairs (e.g. SW Arts Center and Wolf Creek)
3. Enhance, diversify and add additional Recreational Programs
4. Maintain and upgrade facilities and infrastructure
5. Provide STEM based educational programming at strategic location across the park system
6. Manage and coordinate youth football, baseball and cheerleading programs
7. Provide City wide community events
8. Renovate park fields and recreational facilities

Municipal Court

The City Council is authorized by OCGA 36-32-1, et seq. in addition to the City Charter, to establish and maintain a Municipal Court having jurisdiction over the violation of City ordinances and over such matters as are by general law made subject to the jurisdiction of Municipal Court.



Objectives

The mission, or overall objective, of the South Fulton Municipal Court is to provide an impartial forum for the administration of justice that balances the rule of law with the respect of all persons.

FY 20 Goals

1. Dispose of at least 60% of cases within 90 days and to achieve an overall clearance rate of 100%.
2. Expand use of technology to manage cases by receiving filings and to capture signatures electronically and print documents on an as needed basis to expedite and improve the customer service experience by addressing issues at the first point of contact with court personnel, to the extent possible.
3. Establish a standard court calendar in line with the Georgia Council of Municipal Court Judges guidelines.
4. Implement virtual first appearance to ensure defendants are seen by Judge within federal timeline.

Contracts & Procurement

The City of South Fulton's Department of Contracts & Procurement is responsible for facilitating the procurement of commodities and services for all City Departments, City Council, City Manager and the Mayor's Office. We work with departments to: Develop the scope of their commodity and service needs, Prepare solicitation documents, Advertise solicitations on their behalf, Receive bid documents, Evaluate competing vendor proposals, Register vendors for eligibility to bid on city contracts, Maintain a citywide master contract list, Approve requisitions and purchase orders.

Objectives

Our objective is to streamline contracting and purchasing operations to become more efficient and effective and model best practices in public purchasing while promoting equity, transparency, and economic inclusion. Additionally, our objective is to maximize the value the city receives on the spending of public funds.

FY 20 Goals

1. Totally centralize all procurement activities for the City of South Fulton
2. To upgrade our Procurement Management System to a fully electronic procurement system that allows for electronic routing and approval of contract and procurement documents
3. To add additional staff to allow for one procurement officer per major department.

RISK MANAGEMENT DEPARTMENT

The Risk Management Division strives to create risk awareness culture and ensures the safety of all city employees and citizens. The Division is responsible for adequately insuring that all COSF assets and handling all claims against the city in a timely manner. The Risk Management department is headed by the Risk Manager.

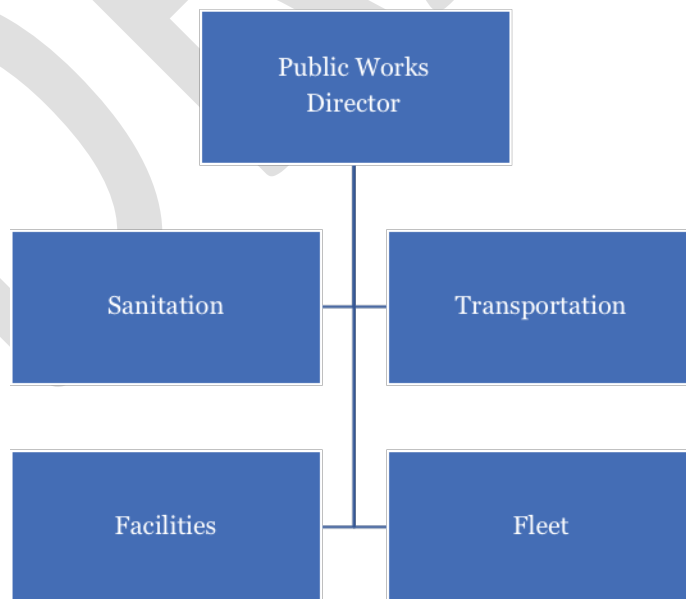
Risk Management ensures that COSF is properly insured in all lines of coverage. The Division uses a hands-on approach in claims to reduce claims costs and eventually reduce the COSF overall insurance premiums. Risk Management works to keep all parties safe in their job and in everyday life. The Division handles any Risk, Safety, and Insurance inquiries involving the COSF and its Agencies.

FY 20 Goals

1. Procure, Implement, and train on Claims Management System
2. Organize Safety Committee
3. Defensive driving Training & Emergency Response Simulator training
4. Track trends & loss history of claims
5. Finalize Fleet Management & Safety policy
6. Continue to interface with all departments to help identify new risks

Public Works

The Department of Public Works (DPW) provides the foundation of day-to-day comfort including stormwater management services; maintenance of paved and unpaved roads, bridges, and traffic signals; and management of the City's Adopted Comprehensive Transportation Plan.



Objectives

The goal of the Department is to protect the health, safety and welfare of citizens through systematic planning, construction, maintenance and operation of the stormwater and transportation infrastructure in the most sustainable, efficient and environmentally sound manner

FY 20 Goals

1. Maintain 224 miles of right-of-way every 4 weeks
2. Maintain 42 school flasher signals
3. Increase residential solid waste compliance to at least 70%
4. Implement 2020 LMIG projects on schedule to invest in City roads and infrastructure
5. Obtain LAP certification for the City of South Fulton
6. Establish preventative maintenance program for City of South Fulton's fleet.
7. Invest in roads and infrastructure through expansion of federal and state funded projects
8. Establish citywide maintenance improvement plan focused on preventative maintenance of existing buildings and infrastructure
9. Establish a long-term plan to remedy inherited issues around aging infrastructure, deteriorating roadways, and undeveloped access points

FUND SUMMARIES

General Fund FY 2020 Budget

	FY 2019 Amended	FY 2020 Proposed
REVENUES		
Taxes	61,901,682	63,068,536
License	1,786,000	3,828,500
Fines & Forfeitures	380,000	325,000
Charge for Service	648,755	498,920
Other Financing Sources	4,449,500	4,396,996
Total Revenues	69,165,937	72,117,952
EXPENDITURES	FY 2019 Amended	Proposed
Personnel	35,215,063	-43,722,258
Operations	19,649,874	-23,027,338
Transfer out to capital	-	-1,658,965
Transfer out to Older America	10,000	-10,000
Transfer out to other funds	1,995,000	-2,000,391
Debt Financing	12,296,000	(500,000)
Total Expenditures	69,165,937	(70,918,952)
Beginning Fund Balance	(8,690,818)	(8,690,818)
Excess/Surplus	-	1,199,000.00
Ending Fund Balance	(8,690,818)	(7,491,818)

Surplus represents amount placed in contingency

City of South Fulton
FY 20 Budget
Hotel/Motel Fund

	FY 2019 Amended	FY 2020 Proposed
REVENUES		
Hotel/Motel Taxes	180,000	240,000
Total Revenues	180,000	240,000
	-	-
Total	180,000	240,000
	FY 2019 Amended	FY 2019 Proposed
EXPENDITURES		
Transfer to General Fund	67,500	(90,000)
Tourism Development	67,500	(90,000)
Tourism Promotion		(60,000)
Total Expenditures	135,000	(240,000)
Fund Balance	45,000	-
Beginning Fund Balance	60,000.00	105,000.00
Ending Fund Balance	105,000.00	105,000.00

City of South Fulton
E-911 FY 2020 Budget

	FY 2019 Amended	FY 2020 Proposed
REVENUES		
Transfer from General Fund	1,900,000	2,000,000
Total	-	-
	FY 2019 Amended	FY 2020 Proposed
EXPENDITURES		
E-911 Service	1,700,000	1,700,000
Radio Charges	200,000	300,000
Total Expenditures	1,900,000	2,000,000
Fund Balance	-	-
Beginning Fund Balance	0.00	0.00
Ending Fund Balance	0.00	0.00

RESTRICTED GRANT FUNDS

	FY 2017 Actual	FY 2018 Amended	FY 2019 Amended	FY 2020 Proposed
REVENUES				
SAFER Grant (Fire)			496,620	
Demooney Road Over Deep Creek Bridge Replacement				458,951
Replacement of Culvert on Cascade				624,000
New Hope Road Sidewalk				503,212
Old National Hwy Sidewalk				503,212
Stonewall Tell Road				318,051
				1,791,346
Total Revenues	-	-	496,620	4,198,772.00
Total	-	-	496,620	

	FY 2017 Actual	FY 2018 Amended	FY 2019 Proposed	FY 2019 Proposed
EXPENDITURES				
Regular Wages (15 FF1)			496,620	
Operations				(4,198,772.00)
		-	496,620	
Total Expenditures	-			
Fund Balance	0	-	-	(4,198,772.00)
	\$	-	\$	
Beginning Fund Balance		-	-	
	\$	-	\$	\$
Ending Fund Balance		-	-	-

**City of South Fulton
FY 20 Budget
TSPLOST**

	FY 2019 Adopted	FY 2020 Proposed
REVENUES		
Transportation Local Option Sales Tax	17,915,361	17,951,476
Total	17,915,361	16,662,979

	FY 2019 Proposed	FY 2020 Proposed
EXPENDITURES		
Maintenance and Safety	5,464,655	8,947,273
Bridges	1,500,000	690,000
Operations & safety	10,627,560	6,702,560
Quick Response	323,146	323,146
Project Management	715,284	1,288,497
Total Expenditures	17,915,361	17,951,476
Fund Balance	-	-
Beginning Fund Balance	0.00	0.00
Ending Fund Balance	0.00	0.00

City of South Fulton
FY 20 Budget
Sanitation

	FY 2019 Amended	FY 2020 Proposed
REVENUES		
Fees for Service	150,000	560,000
Transfer from General Fund	75,000	
Total	225,000	560,000
	FY 2019 Amended	FY 2020 Proposed
EXPENDITURES		
Merk Miles operations	(150,000)	(300,000)
Amnesty day	(75,000)	(150,000)
Other professional services		(40,000)
Total Expenditures	(225,000)	(490,000)
Fund Balance	-	70,000
Beginning Fund Balance	0.00	0.00
Ending Fund Balance	0.00	70,000.00

City of South Fulton
Three Year Financial Summary
Debt Service

	FY 2018 Amended	FY 2019 Amended	FY 2020 Proposed
REVENUES			
Loan Proceeds	2,000,000		15,000,000
Total	2,000,000	-	15,000,000
	FY 2018 Amended	FY 2019 Amended	FY 2020 Proposed
EXPENDITURES			
Interest		(296,000)	(495,579)
Capital Investment		(12,000,000)	(14,504,421)
Total Expenditures	-	(12,296,000)	(15,000,000)
Fund Balance	2,000,000	(12,296,000)	-
Beginning Fund Balance	10,000,000	12,000,000	0
Ending Fund Balance	12,000,000	0	0

Detailed Revenues

Account Description	FY 19 Adopted	FY 19 Amended	FY 20 YTD @ 06/30/19	FY 20 Projected
Real Property Current Year Note 1	33,907,936	30,501,682	28,712,454	30,979,536
Real Property Prior Year	0	0	(489,776)	500,000
Real Property Tax Interest Income	0	100,000	59,447	50,000
Real Property Tax Commission	0	0	(287,379)	(300,000)
Refunds				(200,000)
Tax Penalties	0	30,000	27,208	30,000
Motor Vehicle	700,000	500,000	274,053	300,000
Real Estate Intangible Tax	100,000	200,000	245,598	250,000
Other	0	0	41,157	50,000
Real Estate Transfer Intangible	100,000	100,000	104,513	100,000
Franchise Taxes	1,000,000	2,400,000	2,081,528	2,400,000
Local Option Sales and Use Tax Note 3	24,000,000	25,000,000	17,643,674	25,000,000
Hotel motel Tax	0	0	22,470	25,000
Alcoholic Beverage Excise Tax	270,000	270,000	122,944	160,000
Business and Occupation License	1,800,000	1,800,000	1,927,728	2,000,000
Business and Occupation Tax	0	0	19,170	24,000
Alcoholic Beverage Lic Fee	0	160,000	89,926	110,000
Insurance Premiums Tax	3,000,000	1,000,000	8,400	5,000,000
Building Permits	1,600,000	1,600,000	1,505,834	1,800,000
Land Development	0	4,800	37,382	60,000
Zoning and Land Use	1,500	1,500	2,660	2,500
Zoning Adm Fee Rezoning	0	5,000	7,500	10,000
Zoning Admin Fee - Use Permits	0	1,200	1,000	1,000
Zoning Admin Fee - Modifications	0	1,000	2,000	2,500
Zoning Admin Fee - Variances	0	7,000	3,550	5,000
Sign Permits	5,000	5,000	4,585	5,000
Other Community Development Rev.	7,500	500	2,200	2,500
IGA - City of Atlanta Fire	696,000	696,000	542,389	696,000
IGA - Fulton Industrial Blvd	3,000,000	3,696,000	2,775,000	3,699,996
Code - Code Board Fee	0	68,000	58,100	60,000
Police-Wrecker Service	98,000	98,000	30,965	30,000
Police-Local Revenue Misc.	0	0	5,162	5,000
Police-Fingerprinting Fees	11,500	5,000	4,151	5,000
Police-Police Reports	38,250	10,000	9,060	10,000
Police-Work Permit	3,405	3,405	5,575	6,180

Police-CCW Fees	8,402	0	-	-
Police-Expungements	680	680	-	-
Police Background check Fees	0	0	445	500
Fire-Inspections and Plan Review	33,200	15,000	17,234	20,000
Other Services -	12,000	12,000	-	-
Program Fees	15,000	200	7,171	10,000
Recreation-Adult Swim Lessons	20,700	20,700	2,414	2,000
Recreation-Gymnastics	2,500	2,500	-	-
Recreation-Open Swim	18,000	18,000	8,128	8,000
Recreation-Swordfish Swim Lessons	4,000	4,000	5,132	5,000
Recreation-Water Aerobics	7,200	7,200	7,830	7,500
Recreation-Youth Swim Lessons	8,100	8,100	630	500
Recreation-Zumba	1,000	2,500	3,164	3,000
Recreation-After School Program	85,000	85,000	51,475	75,000
Recreation-Open Gym	10,000	10,000	1,786	2,000
Recreation-Facility Rentals	42,350	51,350	67,942	70,000
Recreation-Fitness	5,510	10,000	9,085	10,000
Recreation-Youth Track & Field	24,620	24,620	5,560	6,540
Recreation-Youth Football	5,000	5,000	15,490	30,000
Recreation-Youth Baseball	5,000	33,000	35,732	40,000
Recreation-Youth Cheerleading	1,500	1,500	2,920	3,700
Recreation-Tennis	15,000	55,000	84,740	100,000
Recreation-Youth Karate	2,000	3,000	2,740	3,000
Recreation-Youth Soccer	1,500	1,500	480	500
Recreation-Youth Basketball	5,000	25,000	21,289	22,000
Recreation-Summer Camp Program	50,000	50,000	34,055	40,000
Recreation-Specialty Camp	3,000	3,000	1,425	1,500
Recreation-Yoga	0	1,000	523	1,000
Recreation - Royalty	0	5,000	15,005	15,000
Other Culture and Recreation Fees and Ch	249,083	0	32	120,000
Municipal	200,000	350,000	315,275	320,000
Municipal - PD Tech and Recruitment Fee	0	30,000	19,400	20,000
Interest Income	0	1,000	809	1,000
Reimbursement - Insurance Company	0	50,000	66,481	-
Miscellaneous Revenue	0	7,500	2,442	5,000
GENERAL FUND Revenue Total	\$71,174,436	69,157,437	56,407,060	73,821,952

Detailed Expenditures - Operations

Department	2019 Amended Budget	YTD Expenditures	2020 Budget Request	2020 Proposed
District 1	\$65,000.00	\$17,298.62	\$65,000.00	\$65,000.00
Books and periodicals	\$5,200.00	\$0.00	\$2,000.00	\$2,000.00
Dues and Fees District 1	\$5,500.00	\$0.00	\$3,000.00	\$3,000.00
Education and Training	\$8,500.00	\$2,168.06	\$9,000.00	\$9,000.00
Hospitality District 1	\$8,000.00	\$2,524.80	\$8,000.00	\$8,000.00
Mobile Phones	\$2,700.00	\$529.51	\$2,700.00	\$2,700.00
Office Supplies District 1	\$5,800.00	\$859.26	\$5,800.00	\$5,800.00
Postage	\$5,400.00	\$33.24	\$6,000.00	\$6,000.00
Printing	\$2,000.00	\$80.00	\$3,500.00	\$3,500.00
Professional District 1	\$7,000.00	\$6,840.70	\$8,000.00	\$8,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Repairs and Maintenance			\$1,000.00	\$1,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel District 1	\$14,900.00	\$4,263.05	\$16,000.00	\$16,000.00
District 2	\$65,000.00	\$24,831.60	\$65,000.00	\$65,000.00
Books and periodicals	\$5,200.00	\$0.00	\$2,000.00	\$2,000.00
Dues and Fees District 2	\$5,500.00	\$990.00	\$3,000.00	\$3,000.00
Education and Training	\$8,500.00	\$1,645.00	\$9,000.00	\$9,000.00
Hospitality District 2	\$8,000.00	\$3,736.01	\$8,000.00	\$8,000.00
Mobile Phones	\$2,700.00	\$8,368.19	\$2,700.00	\$2,700.00
Office Supplies District 2	\$5,800.00	\$184.97	\$5,800.00	\$5,800.00
Postage	\$5,400.00	\$33.24	\$6,000.00	\$6,000.00
Printing	\$2,000.00	\$87.00	\$3,500.00	\$3,500.00
Professional District 2	\$6,000.00	\$8,293.00	\$8,000.00	\$8,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Repairs and Maintenance			\$1,000.00	\$1,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel District 2	\$15,900.00	\$1,494.19	\$16,000.00	\$16,000.00
District 3	\$65,000.00	\$19,995.61	\$65,000.00	\$65,000.00
Books and periodicals	\$1,500.00	\$89.96	\$2,000.00	\$2,000.00
Dues and Fees District 3	\$5,500.00	\$0.00	\$3,000.00	\$3,000.00
Education and Training	\$8,500.00	\$2,487.56	\$9,000.00	\$9,000.00
Hospitality District 3	\$8,000.00	\$1,353.30	\$8,000.00	\$8,000.00
Mobile Phones	\$2,700.00	(\$906.37)	\$2,700.00	\$2,700.00
Office Supplies District 3	\$5,800.00	\$1,332.44	\$5,800.00	\$5,800.00
Postage	\$7,400.00	\$4,556.06	\$6,000.00	\$6,000.00
Printing	\$3,200.00	\$1,924.09	\$3,500.00	\$3,500.00
Professional District 3	\$6,000.00	\$2,839.88	\$8,000.00	\$8,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00

Repairs & Maintenance Building	\$500.00	\$200.00	\$1,000.00	\$1,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel District 3	\$15,900.00	\$6,118.69	\$16,000.00	\$16,000.00
District 4	\$65,000.00	\$6,480.58	\$65,000.00	\$65,000.00
Books and periodicals	\$5,200.00	\$0.00	\$2,000.00	\$2,000.00
Dues and Fees District 4	\$5,500.00	\$0.00	\$3,000.00	\$3,000.00
Education and Training	\$8,500.00	\$990.00	\$9,000.00	\$9,000.00
Hospitality District 4	\$5,800.00	\$2,284.94	\$8,000.00	\$8,000.00
Mobile Phones	\$2,700.00	\$653.79	\$2,700.00	\$2,700.00
Office Supplies District 4	\$8,000.00	\$369.68	\$5,800.00	\$5,800.00
Postage	\$5,400.00	\$583.24	\$6,000.00	\$6,000.00
Printing	\$2,000.00	\$274.34	\$3,500.00	\$3,500.00
Professional District 4	\$6,000.00	\$580.00	\$8,000.00	\$8,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Repairs and Maintenance			\$1,000.00	\$1,000.00
Special Events	\$0.00	\$744.59	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel District 4	\$15,900.00	\$0.00	\$16,000.00	\$16,000.00
District 5	\$65,000.00	\$25,554.64	\$65,000.00	\$65,000.00
Books and periodicals	\$2,200.00	\$0.00	\$2,000.00	\$2,000.00
Dues and Fees District 5	\$5,500.00	\$1,323.85	\$3,000.00	\$3,000.00
Education and Training	\$8,500.00	\$1,420.00	\$9,000.00	\$9,000.00
Hospitality District 5	\$8,800.00	\$6,375.70	\$8,000.00	\$8,000.00
Mobile Phones	\$2,700.00	\$620.34	\$2,700.00	\$2,700.00
Office Supplies District 5	\$8,000.00	\$1,668.89	\$5,800.00	\$5,800.00
Postage	\$5,400.00	\$406.88	\$6,000.00	\$6,000.00
Printing	\$2,000.00	\$4,418.76	\$3,500.00	\$3,500.00
Professional District 5	\$6,000.00	\$2,686.54	\$8,000.00	\$8,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Repairs and Maintenance			\$1,000.00	\$1,000.00
Special Events	\$3,000.00	\$2,796.98	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel District 5	\$12,900.00	\$3,836.70	\$16,000.00	\$16,000.00
District 6	\$65,000.00	\$33,430.8	\$66,000.00	\$65,000.00
Books and periodicals	\$200.00	\$0.00	\$2,000.00	\$2,000.00
Dues and Fees District 6	\$2,500.00	\$2,038.00	\$3,000.00	\$3,000.00
Education and Training	\$3,500.00	\$1,411.49	\$9,000.00	\$9,000.00
Hospitality District 6	\$19,800.00	\$7,513.54	\$8,000.00	\$8,000.00
Mobile Phones	\$2,700.00	\$511.87	\$2,700.00	\$2,700.00
Office Supplies District 6	\$6,185.00	\$4,760.85	\$5,800.00	\$5,800.00
Postage	\$11,400.00	\$7,373.21	\$6,000.00	\$6,000.00
Printing	\$7,000.00	\$4,137.97	\$3,500.00	\$3,500.00
Professional District 6	\$6,000.00	\$2,769.98	\$8,000.00	\$8,000.00

Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Repairs & Maintenance Buildings	\$815.00	\$815.00	\$1,000.00	\$1,000.00
Repairs and Maintenance			\$1,000.00	
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel District 6	\$4,900.00	\$2,098.93	\$16,000.00	\$16,000.00
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District 7	\$65,000.00	\$38,387.2	\$65,000.00	\$65,000.00
Books and periodicals	\$2,200.00	\$0.00	\$2,000.00	\$2,000.00
Dues and Fees District 7	\$5,500.00	\$2,179.00	\$3,000.00	\$3,000.00
Education and Training	\$1,960.00	\$920.00	\$9,000.00	\$9,000.00
Hospitality District 7	\$8,000.00	\$4,353.62	\$8,000.00	\$8,000.00
Mobile Phones	\$1,700.00	\$615.17	\$2,700.00	\$2,700.00
Office Supplies District 7	\$2,800.00	\$147.51	\$5,800.00	\$5,800.00
Postage	\$2,900.00	\$33.21	\$6,000.00	\$6,000.00
Printing	\$2,000.00	\$45.00	\$3,500.00	\$3,500.00
Professional District 7	\$29,847.96	\$23,700.32	\$8,000.00	\$8,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Repairs and Maintenance			\$1,000.00	\$1,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel District 7	\$8,092.04	\$6,393.40	\$16,000.00	\$16,000.00
City Clerk	\$301,244.00	\$71,972.46	\$309,190.0	\$811,640.0
Advertising	\$3,600.00	\$2,853.00	\$2,500.00	\$2,500.00
Books and periodicals	\$2,500.00	\$910.03	\$0.00	\$0.00
Building Rental	\$3,200.00	\$1,212.50	\$3,200.00	\$30,000.00
Capital Outlay - Others	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$28,000.00	\$21,388.62	\$29,220.00	\$29,220.00
Education and Training		\$0.00	\$6,670.00	\$6,670.00
Education and Training	\$5,000.00	\$675.00	\$0.00	\$0.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$15,900.00	\$5,513.70	\$16,100.00	\$16,100.00
Mobile Phones	\$2,400.00	\$2,517.53	\$2,400.00	\$2,400.00
Office Supplies	\$8,500.00	\$5,598.92	\$4,000.00	\$4,000.00
Official/administrative	\$0.00	\$0.00	\$0.00	\$530,000.00
Operating Supplies	\$0.00	\$0.00	\$0.00	\$0.00
Postage	\$1,438.00	\$0.00	\$1,000.00	\$1,000.00
Printing	\$10,000.00	\$304.19	\$31,100.00	\$31,100.00
Professional	\$175,000.00	\$14,465.99	\$175,000.00	\$125,650.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Rental of Equipment and Vehicles	\$3,000.00	\$1,798.49	\$3,000.00	\$3,000.00
Stock Paper	\$0.00	\$0.00	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$32,706.00	\$10,900.00	\$32,000.00	\$25,000.00

Travel	\$10,000.00	\$3,834.49	\$3,000.00	\$5,000.00
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Mayor Office	\$75,000.00	\$17,055.98	\$172,110.00	\$107,910.0
Advertising	\$0.00	\$0.00	\$0.00	\$0.00
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$15,000.00	\$3,784.00	\$15,000.00	\$15,000.00
Education and Training	\$8,500.00	\$1,329.89	\$8,500.00	\$8,500.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$8,000.00	\$1,569.74	\$8,000.00	\$8,000.00
Mobile Phones	\$2,700.00	\$672.46	\$2,400.00	\$2,400.00
Office Supplies	\$5,000.00	\$1,364.80	\$5,000.00	\$5,000.00
Official/administrative	\$12,000.00	\$2,580.86	\$120,000.00	\$57,000.00
Operating Supplies	\$0.00	\$0.00	\$0.00	\$0.00
Postage	\$5,000.00	\$1,630.58	\$1,000.00	\$1,000.00
Printing	\$0.00	\$0.00	\$0.00	\$0.00
Professional	\$3,800.00	\$404.50	\$3,800.00	\$3,800.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Software License	\$0.00	\$0.00	\$0.00	\$0.00
Stock Paper	\$0.00	\$0.00	\$1,200.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$15,000.00	\$3,719.15	\$7,210.00	\$7,210.00
CITY MANAGER	\$361,000.0	\$123,476.6	\$572,355.0	\$589,270.0
Advertising	\$0.00	\$0.00	\$0.00	\$0.00
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Others	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$20,000.00	\$12,832.00	\$14,970.00	\$14,970.00
Education and Training	\$25,000.00	\$15,312.06	\$35,000.00	\$20,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$3,300.00	\$277.05	\$4,300.00	\$4,300.00
Mobile Phones	\$5,000.00	\$2,030.32	\$9,000.00	\$5,000.00
Office Supplies	\$8,260.00	\$2,953.73	\$10,000.00	\$10,000.00
Official/administrative	\$40,000.00	\$21,946.64	\$190,000.00	\$105,000.00
Operating Supplies	\$3,000.00	\$1,868.14	\$5,000.00	\$5,000.00
Postage	\$0.00	\$0.00	\$0.00	\$0.00
Printing	\$4,000.00	\$3,869.51	\$12,000.00	\$10,000.00
Professional	\$185,500.00	\$51,450.00	\$145,000.00	\$295,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Rental of Equipment and Vehicles	\$1,940.00	\$754.71	\$5,000.00	\$0.00
Software License	\$0.00	\$0.00	\$0.00	\$0.00

Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$50,000.00	\$0.00	\$90,000.00	\$90,000.00
Travel	\$15,000.00	\$10,182.45	\$52,085.00	\$30,000.00
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FINANCE AND ADMINISTRATIVE SERVICES	\$472,800.0	\$121,957.0	\$378,700.0	\$447,100.0
Advertising	\$5,000.00	\$0.00	\$0.00	\$0.00
Bank Service Charges	\$9,600.00	\$10,794.04	\$12,000.00	\$13,000.00
Books and periodicals	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Contingencies	\$100,000.00	\$0.00		\$0.00
Dues and fees	\$4,000.00	\$1,838.00	\$4,000.00	\$4,500.00
Education and Training	\$12,000.00	\$2,714.98	\$12,000.00	\$18,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$1,500.00	\$0.00	\$0.00	\$0.00
Hospitality	\$1,000.00	\$814.42	\$1,000.00	\$3,500.00
Insurance	\$0.00	\$2,938.16	\$0.00	\$0.00
Mobile Phones	\$7,200.00	\$1,183.06	\$7,200.00	\$4,800.00
Office Supplies	\$12,500.00	\$4,812.57	\$12,500.00	\$15,500.00
Official/administrative	\$0.00	\$0.00	\$0.00	\$0.00
Operating Supplies	\$0.00	\$278.12	\$0.00	\$0.00
Postage	\$0.00	\$0.00	\$10,000.00	\$10,000.00
Printing	\$1,000.00	\$105.00	\$1,000.00	\$10,000.00
Professional	\$225,000.00	\$58,289.99	\$225,000.00	\$267,000.00
Professional Services Audit	\$75,000.00	\$35,500.00	\$75,000.00	\$75,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Rental of Equipment and Vehicles	\$0.00	\$0.00	\$0.00	\$0.00
Rentals	\$0.00	\$580.13	\$0.00	\$0.00
Software License	\$0.00	\$0.00	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
Travel	\$8,000.00	\$2,108.53	\$8,000.00	\$14,800.00
Animal Control	\$0.00	\$0.00	\$874,000.0	\$874,000.0
Operating Supplies	\$0.00	\$0.00	\$0.00	\$0.00
Professional	\$0.00	\$0.00	\$874,000.00	\$874,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
CONTRACTS AND PROCUREMENT	\$649,000.0	\$4,894.55	\$430,500.0	\$210,500.0
Advertising	\$5,000.00	\$0.00	\$25,000.00	\$15,000.00
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlays	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
Education and Training	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$0.00	\$0.00	\$0.00	\$0.00

Hospitality	\$6,000.00	\$254.97	\$25,000.00	\$15,000.00
Mobile Phones	\$3,000.00	\$120.81	\$3,000.00	\$3,000.00
Operating Supplies	\$7,500.00	\$988.59	\$0.00	\$0.00
Printing	\$2,500.00	\$70.00	\$10,000.00	\$10,000.00
Professional	\$10,000.00	\$2,500.00	\$350,000.00	\$150,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Supplies: Professional	\$600,000.00	\$0.00	\$0.00	\$0.00
Travel	\$2,500.00	\$960.18	\$5,000.00	\$5,000.00
INFORMATION TECHNOLOGY	\$1,188,182.0	\$537,155.7	\$1,996,473.	\$1,865,050.
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlays	\$0.00	\$0.00	\$0.00	\$0.00
Computers	\$220,000.00	\$6,675.84	\$50,000.00	\$50,000.00
Desktop Phones	\$160,182.00	\$83,067.14	\$140,000.00	\$140,000.00
Dues and fees	\$0.00	\$0.00	\$0.00	\$0.00
Education and Training	\$16,000.00	\$0.00	\$0.00	\$0.00
Education and Training (OLD DO NOT USE)	\$0.00	\$0.00	\$10,000.00	\$10,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$0.00	\$0.00	\$0.00	\$0.00
Mobile Phones Units	\$7,000.00	\$0.00	\$121,000.00	\$50,000.00
Office Supplies	\$500.00	\$243.86	\$2,500.00	\$2,500.00
Operating Supplies	\$50,000.00	\$14,047.41	\$0.00	\$0.00
Printing	\$0.00	\$0.00	\$0.00	\$0.00
Professional	\$50,000.00	\$10,436.28	\$155,000.00	\$135,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Software License	\$450,000.00	\$309,750.15	\$1,210,250.00	\$1,217,550.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Telecommunications	\$230,000.00	\$112,900.22	\$303,000.00	\$260,000.00
Travel	\$4,500.00	\$34.88	\$4,723.68	\$0.00
HUMAN RESOURCES	\$282,500.00	\$157,904.17	\$798,756.00	\$278,000.0
Advertising	\$1,000.00	\$778.36	\$2,000.00	\$2,000.00
Books and periodicals	\$1,000.00	\$1,000.00	\$0.00	\$0.00
Capital Outlays	\$0.00	\$0.00	\$0.00	\$0.00
Computers	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$1,150.00	\$739.00	\$2,500.00	\$2,500.00
Education and Training	\$9,000.00	\$5,284.53	\$6,036.00	\$6,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$4,850.00	\$718.53	\$6,000.00	\$6,000.00
Mobile Phones	\$1,000.00	\$617.39	\$900.00	\$1,000.00
Office Supplies	\$6,000.00	\$3,467.52	\$4,000.00	\$4,000.00
Official/administrative	\$0.00	\$0.00	\$0.00	\$0.00

Operating Supplies	\$0.00	\$0.00	\$0.00	\$0.00
Postage	\$1,000.00	\$0.00	\$500.00	\$500.00
Printing	\$1,500.00	\$1,070.00	\$0.00	\$0.00
Professional	\$200,000.00	\$103,105.90	\$715,000.00	\$200,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Software License	\$0.00	\$0.00	\$0.00	\$0.00
Special Events- Employees	\$47,000.00	\$39,696.87	\$50,000.00	\$50,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$9,000.00	\$1,426.07	\$5,820.00	\$6,000.00
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Risk Management - Financial Services	\$30,400.00	\$846.74	\$25,237.00	\$25,237.00
Dues and fees	\$1,500.00	\$0.00	\$1,150.00	\$1,150.00
Education and Training	\$4,000.00	\$0.00	\$0.00	\$0.00
Hospitality	\$0.00	\$86.80	\$2,000.00	\$2,000.00
Mobile Phones	\$2,400.00	\$321.87	\$0.00	\$0.00
Office Supplies	\$0.00	\$0.00	\$1,012.00	\$1,012.00
Professional	\$20,000.00	\$0.00	\$16,500.00	\$16,500.00
Postage	\$0.00	\$0.00	\$0.00	\$0.00
Printing	\$0.00	\$0.00	\$0.00	\$0.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Software License	\$0.00	\$0.00	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$2,500.00	\$438.07	\$4,575.00	\$4,575.00
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COMMUNICATIONS	\$270,000.00	\$117,491.39	\$535,694.00	\$417,604.00
Advertising	\$100,000.00	\$27,703.26	\$100,000.00	\$100,000.00
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlays	\$0.00	\$0.00	\$0.00	\$0.00
Communications - Misc	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
Dues and fees	\$6,500.00	\$219.00	\$16,484.00	\$3,484.00
Education and Training	\$5,000.00	\$0.00	\$4,035.00	\$4,035.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel		\$0.00	\$0.00	\$0.00
Hospitality	\$2,000.00	\$495.81	\$2,000.00	\$2,000.00
Mobile Phones	\$2,000.00	\$600.66	\$3,000.00	\$3,000.00
Office Supplies	\$2,500.00	\$814.42	\$6,527.00	\$6,527.00
Operating Supplies	\$10,000.00	\$1,817.91	\$8,473.00	\$8,473.00
Postage	\$410.00	\$0.00	\$0.00	\$25,000.00
Printing	\$6,000.00	\$6,509.57	\$12,000.00	\$12,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
PURCHASED/CONTRACTED SERVICES	\$123,090.00	\$79,000.76	\$273,090.00	\$238,000.00

Rentals	\$0.00	\$330.00	\$0.00	\$0.00
Technical			\$70,000.00	\$0.00
Travel	\$2,500.00	\$0.00	\$5,085.00	\$5,085.00
(blank)			\$25,000.00	
GENERAL ADMINISTRATIVE SERVICES	\$2,720,696.00	\$1,538,637.5	\$3,749,796.00	\$4,168,500.0
Advertising	\$1,000.00	\$0.00	\$0.00	\$0.00
Automobile Liability Coverage and Claims	\$0.00	\$0.00	\$0.00	\$0.00
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Buildings and Building Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlays	\$0.00	\$0.00	\$0.00	\$0.00
Cleaning Services	\$28,000.00	\$4,375.00	\$80,000.00	\$70,000.00
Communications - Misc	\$0.00	\$0.00	\$0.00	\$0.00
Computers	\$0.00	\$0.00	\$0.00	\$0.00
Custodial	\$4,500.00	\$1,182.71	\$25,000.00	\$20,000.00
Dues and fees	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
Education and Training	\$7,500.00	\$1,215.00	\$7,500.00	\$7,500.00
Electricity	\$290,000.00	\$278,786.29	\$500,000.00	\$400,000.00
Food	\$0.00	\$0.00	\$0.00	\$0.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$125,000.00	\$38,224.96	\$125,000.00	\$125,000.00
Genera Liability	\$700,000.00	\$441,100.92	\$700,000.00	\$1,000,000.00
GENERAL SUPPLIES AND MATERIALS	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$500.00	\$88.87	\$500.00	\$500.00
Lawn Care	\$0.00	\$0.00	\$0.00	\$0.00
Mobile Phones	\$4,000.00	\$1,261.24	\$10,000.00	\$10,000.00
Natural Gas	\$18,000.00	\$11,757.79	\$18,000.00	\$75,000.00
Office Supplies	\$4,000.00	\$992.70	\$4,000.00	\$4,000.00
Operating Supplies	\$75,000.00	\$0.00	\$5,000.00	\$5,000.00
Postage	\$36,500.00	\$22,039.43	\$36,500.00	\$36,500.00
Printing	\$2,500.00	\$95.50	\$2,500.00	\$2,500.00
Professional Services	\$106,000.00	\$53,454.82	\$200,000.00	\$200,000.00
Property	\$0.00	\$0.00	\$0.00	\$0.00
Property Insurance	\$5,000.00	\$0.00	\$0.00	\$0.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Rental Equipment and Vehicles	\$25,000.00	\$21,894.75	\$25,000.00	\$25,000.00
RENTAL OF LAND AND BUILDINGS	\$450,400.00	\$209,830.40	\$750,000.00	\$955,000.00
Rentals	\$0.00	\$0.00	\$0.00	\$0.00
Repairs and maintenance Building	\$350,000.00	\$133,148.89	\$350,000.00	\$500,000.00
Repairs and maintenance equipment	\$4,000.00	\$2,746.35	\$0.00	\$0.00
SITES	\$0.00	\$0.00	\$0.00	\$0.00
Small Tools and Equipment	\$3,000.00	\$66.16	\$20,000.00	\$20,000.00
Software License	\$0.00	\$14.99	\$0.00	\$0.00
Stock Paper	\$0.00	\$0.00	\$0.00	\$0.00

Supplies (OLD DO NOT USE)	\$0.00	\$0.00	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Telecommunications	\$0.00	\$6.20	\$0.00	\$0.00
Travel	\$10,000.00	\$25.00	\$10,000.00	\$10,000.00
Uniforms	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00
Vehicle Maintenance and Repairs	\$440,000.00	\$315,626.26	\$800,000.00	\$600,000.00
Vehicles	\$0.00	\$0.00	\$0.00	\$0.00
WATER/SEWAGE	\$3,296.00	\$703.32	\$53,296.00	\$75,000.00
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FIRE ADMINISTRATION	\$836,439.00	\$295,886.83	\$1,170,000.00	\$1,040,000.00
Advertising	\$1,000.00	\$0.00	\$10,000.00	\$1,000.00
Books and periodicals	\$3,500.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Infrastructure	\$0.00	\$0.00	\$0.00	
Capital Outlay - Machinery	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay Building and Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay Old	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Site Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Sites	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$1,660.00	\$350.00	\$3,000.00	\$3,000.00
Education and Training	\$34,350.00	\$790.74	\$25,000.00	\$65,000.00
Education and Training (OLD DO NOT USE)	\$0.00	\$124.90	\$45,000.00	\$0.00
Electricity	\$60,000.00	\$42,453.11	\$120,000.00	\$120,000.00
Facility Maintenance and Repairs	\$0.00	\$0.00	\$0.00	\$0.00
False Alarm Contract Fee	\$0.00	\$0.00	\$0.00	\$0.00
Furniture and Fixtures	\$25,000.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$150,000.00	\$82,948.51	\$150,000.00	\$150,000.00
General Liability Insurance	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$2,500.00	\$1,383.12	\$8,000.00	\$8,000.00
Mobile Phones	\$21,000.00	\$4,578.91	\$12,000.00	\$12,000.00
Natural Gas	\$45,000.00	\$26,790.69	\$78,000.00	\$78,000.00
Office Equipment and repair	\$5,000.00	\$3,281.62	\$0.00	\$0.00
Office Supplies	\$41,000.00	\$4,896.85	\$40,000.00	\$40,000.00
Operating Supplies and EMS Supplies	\$2,000.00	\$610.49	\$5,000.00	\$5,000.00
Other Supplies	\$55,000.00	\$25,232.86	\$55,000.00	\$0.00
Pharmacy/Med Supplies	\$30,000.00	\$19,241.97	\$55,000.00	\$55,000.00
Postage	\$0.00	\$0.00	\$3,000.00	\$0.00
Printing	\$1,999.00	\$4,082.71	\$6,000.00	\$6,000.00
Professional	\$30,000.00	\$30,000.00	\$32,000.00	\$32,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	
Purchased professional and technical ser	\$40,000.00	\$355.50	\$50,000.00	\$50,000.00
Rental of Equipment and Vehicles	\$30,000.00	\$11,869.67	\$17,000.00	\$17,000.00
Rental of Land and Building	\$0.00	\$0.00	\$0.00	\$0.00

Repairs and maintenance Building	\$0.00	\$0.00	\$54,000.00	
Small Tools and Equipment	\$32,050.00	\$3,542.40	\$40,000.00	\$40,000.00
Software Licenses	\$0.00	\$0.00	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$10,380.00	\$4,872.11	\$28,000.00	\$28,000.00
Uniforms	\$175,000.00	\$10,914.52	\$226,000.00	\$226,000.00
Vehicle Maintenance and Repairs	\$0.00	\$0.00	\$0.00	\$50,000.00
Vehicles	\$0.00	\$0.00	\$0.00	\$0.00
WATER/SEWAGE	\$40,000.00	\$17,566.15	\$108,000.00	\$54,000.00
MUNICIPAL COURT	\$495,800.00	\$288,854.58	\$853,290.00	\$432,180.00
Bank Service Charges	\$1,200.00	\$0.00		\$1,200.00
Books and periodicals	\$0.00	\$0.00		\$0.00
Capital Outlays	\$0.00	\$0.00		\$0.00
Contractual	\$361,600.00	\$240,799.97		\$316,000.00
Dues and fees	\$5,000.00	\$100.00		\$5,000.00
Education and Training	\$5,000.00	\$976.89		\$6,000.00
Furniture and Fixtures	\$0.00	\$0.00		\$0.00
Gasoline/Fuel	\$0.00	\$0.00		\$0.00
Hospitality	\$2,500.00	\$93.14		\$2,500.00
Jail	\$0.00	\$0.00		\$0.00
Machinery and equipment- Computers	\$0.00	\$0.00		
Mobile Phones	\$8,000.00	\$1,864.66		\$6,480.00
Office Supplies	\$7,500.00	\$4,348.62		\$10,000.00
Operating Supplies	\$0.00	\$0.00		\$0.00
Postage	\$2,500.00	\$0.00		\$2,500.00
Printing	\$2,500.00	\$270.09		\$2,500.00
Professional Services	\$40,000.00	\$23,087.36		\$40,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$853,290.00	\$0.00
Rental of Building	\$50,000.00	\$16,500.00		\$35,000.00
Rental of Equipment and Vehicles	\$0.00	\$813.85		\$0.00
Software License	\$0.00	\$0.00		\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$10,000.00	\$0.00		\$5,000.00
Vehicle Maintenance and Repairs	\$0.00	\$0.00		\$0.00
POLICE ADMINISTRATION	\$1,589,505.00	\$890,863.73	\$3,262,575.00	\$1,676,000.00
Advertising	\$3,800.00	\$0.00	\$5,000.00	\$5,000.00
Books and periodicals	\$4,000.00	\$0.00	\$0.00	\$1,000.00
Capital Outlay - Infrastructure	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Machinery	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay Building and Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Site Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Sites	\$0.00	\$0.00	\$0.00	\$0.00

Computers	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$285.00	\$195.05	\$22,575.00	\$10,000.00
Education and Training	\$32,500.02	\$21,289.30	\$125,000.00	\$100,000.00
Equipment Repairs and Maintenance	\$15,000.00	\$5,088.78	\$200,000.00	\$0.00
False Alarm Contract Fees	\$500.00	\$0.00	\$0.00	\$0.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$300,000.00	\$151,734.32	\$350,000.00	\$350,000.00
General Liability Insurance	\$100,000.00	\$9,878.86	\$100,000.00	\$15,000.00
Hospitality	\$5,000.00	\$2,510.08	\$0.00	\$5,000.00
Jail Rental	\$250,000.00	\$166,610.50	\$300,000.00	\$300,000.00
Membership Dues	\$2,500.00	\$100.00	\$0.00	\$0.00
Mobile Phones	\$55,000.00	\$52,266.98	\$75,000.00	\$75,000.00
Office Supplies	\$73,000.00	\$27,601.92	\$100,000.00	\$75,000.00
Operating Supplies	\$0.00	\$0.00	\$0.00	\$0.00
Operating Supplies and EMS Supplies	\$10,000.00	\$3,863.70	\$50,000.00	\$10,000.00
Other Supplies	\$64,200.00	\$43,755.06	\$0.00	\$0.00
Postage	\$0.00	\$0.00	\$5,000.00	\$5,000.00
Printing	\$10,000.00	\$9,033.75	\$50,000.00	\$50,000.00
Professional	\$71,542.40	\$59,596.81	\$600,000.00	\$100,000.00
Professional - IGA	\$0.00	\$0.00	\$0.00	\$0.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
PURCHASED/CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00
Rental of Equipment and Vehicles	\$31,794.41	\$24,812.53	\$50,000.00	\$50,000.00
Repairs and maintenance Building	\$0.00	\$0.00	\$0.00	\$0.00
Small Tools and Equipment	\$255,000.00	\$192,020.56	\$385,000.00	\$200,000.00
Software Licenses	\$8,300.00	\$0.00	\$230,000.00	
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$5,000.00	\$0.00	\$0.00	\$0.00
Training Supplies	\$24,000.00	\$17,784.45	\$40,000.00	\$40,000.00
Travel	\$16,620.00	\$2,841.32	\$75,000.00	\$75,000.00
Uniforms	\$250,000.00	\$98,661.70	\$300,000.00	\$200,000.00
Vehicle Maintenance and Repairs	\$278.06	\$278.06	\$200,000.00	
Vehicles	\$0.00	\$0.00	\$0.00	\$0.00
WATER/SEWAGE	\$1,185.11	\$940.00	\$0.00	\$10,000.00
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Public Works	\$5,586,953.0	\$3,878,943.	\$6,443,557.	\$6,596,963.
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Infrastructure	\$0.00	\$102,439.63	\$0.00	\$0.00
Capital Outlay - Machinery	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay Building and Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlays	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Site Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Sites	\$0.00	\$0.00	\$0.00	\$0.00

Dues and fees	\$500.00	\$0.00	\$2,000.00	\$2,000.00
Education and Training	\$540.00	\$371.56	\$5,000.00	\$5,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$0.00	\$580.58	\$5,000.00	\$5,000.00
General Liability Insurance	\$11,094.12	\$9,094.12	\$11,094.12	\$5,000.00
GIS Service	\$25,000.00	\$0.00	\$25,000.00	\$50,000.00
Hospitality	\$0.00	\$0.00	\$2,000.00	\$2,000.00
Inclement Weather	\$0.00	\$0.00	\$3,000.00	\$3,000.00
Landfill Fee	\$0.00	\$0.00	\$0.00	\$0.00
Mobile Phones	\$500.00	\$57,013.31	\$6,000.00	\$3,000.00
Mobile Phones - IGA	\$56,430.51	\$2,349.55	\$0.00	\$0.00
Office Supplies	\$1,540.00	\$1,425.62	\$2,000.00	\$2,000.00
Operating Supplies	\$6,000.00	\$207,156.31	\$6,000.00	\$6,000.00
Overhead - IGA	\$0.00	\$59,213.94	\$0.00	\$0.00
Postage	\$0.00	\$0.00	\$500.00	\$500.00
Printing	\$0.00	\$2,158.29	\$5,000.00	\$5,000.00
Professional	\$5,184,848.37	\$3,234,989.44	\$5,621,463.00	\$5,771,463.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Rental of Equipment and Vehicles	\$0.00	\$0.00	\$0.00	\$0.00
Repairs and maintenance Building	\$0.00	\$0.00	\$5,000.00	\$0.00
Small Tools and Equipment	\$0.00	\$0.00		\$0.00
Street Lights	\$300,000.00	\$125,103.57	\$732,000.00	\$732,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$500.00	\$147.76	\$10,000.00	\$5,000.00
Uniforms	\$0.00	\$240.78	\$2,500.00	\$0.00
Vehicle Maintenance and Repairs	\$0.00	\$76,658.86	\$0.00	\$0.00
(blank)			\$0.00	\$0.00
PARKS AND RECREATION	\$992,755.00	\$406,994.63	\$2,046,147.00	\$2,032,000.0
Advertising	\$7,326.00	\$0.00	\$30,000.00	\$5,000.00
Bank Service Charges	\$0.00	\$0.00	\$0.00	\$0.00
Baseball Expense	\$0.00	\$0.00	\$0.00	\$0.00
Basketball Expense	\$0.00	\$0.00	\$0.00	\$0.00
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Infrastructure	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Machinery	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay Building and Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Site Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay - Sites	\$0.00	\$0.00	\$0.00	\$0.00
Contractual Services	\$150,000.00	\$88,914.50	\$200,000.00	\$200,000.00
Dues and fees	\$7,000.00	\$3,425.00	\$10,000.00	\$10,000.00
Education and Training	\$5,000.00	\$125.00	\$0.00	\$10,000.00
Electricity	\$163,000.00	\$44,639.78	\$350,000.00	\$350,000.00

Football Expense	\$0.00	\$0.00	\$0.00	\$0.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$40,500.00	\$12,150.41	\$25,000.00	\$25,000.00
General Liability Insurance	\$50,000.00	\$0.00	\$0.00	\$0.00
Hospitality	\$19,500.00	\$0.00	\$20,000.00	\$20,000.00
Membership Dues	\$0.00	\$0.00	\$0.00	\$0.00
Mobile Phones	\$8,368.00	\$4,938.30	\$0.00	\$12,000.00
Natural Gas	\$57,564.00	\$38,954.23	\$50,000.00	\$50,000.00
Office Supplies	\$10,710.00	\$1,072.33	\$16,000.00	\$16,000.00
Operating Supplies	\$15,000.00	\$6,236.17	\$45,000.00	\$45,000.00
Printing	\$20,000.00	\$3,714.20	\$20,000.00	\$20,000.00
Professional	\$250,000.00	\$103,502.96	\$450,000.00	\$950,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Recreation Supplies	\$24,000.00	\$12,295.82	\$138,889.00	\$50,000.00
Rental of Equipment and Vehicles	\$7,150.00	\$3,479.00	\$10,000.00	\$10,000.00
Repairs and maintenance Building	\$0.00	\$0.00	\$200,000.00	\$0.00
Small Tools and Equipment	\$0.00	\$0.00	\$0.00	\$0.00
Software License	\$0.00	\$0.00	\$0.00	\$0.00
Special Events - P&R	\$500.00	\$311.47	\$40,000.00	\$60,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Tennis Expense	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$17,137.00	\$3,641.50	\$21,000.00	\$21,000.00
Uniforms	\$55,000.00	\$34,939.13	\$326,900.00	\$110,000.00
Vehicle Maintenance and Repairs	\$0.00	\$19.00	\$15,358.00	\$0.00
Vehicles	\$0.00	\$0.00	\$0.00	\$0.00
WATER/SEWAGE	\$85,000.00	\$44,635.83	\$68,000.00	\$68,000.00
(blank)			\$0.00	\$0.00
COMMUNITY AND REGULATORY AFFAIRS	\$1,137,600.00	\$38,247.22	\$657,287.80	\$646,287.80
Advertising	\$3,500.00	\$480.00	\$5,250.00	\$5,250.00
Automobile Liability Coverage and Claims	\$0.00	\$0.00	\$0.00	\$0.00
Automobile Physical Damage Coverage and	\$0.00	\$0.00	\$0.00	\$0.00
Books and periodicals	\$0.00	\$0.00	\$150.00	\$150.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Cleaning Services	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$1,500.00	\$165.00	\$4,000.00	\$4,000.00
Education and Training	\$9,000.00	\$5,234.43	\$10,000.00	\$10,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$5,000.00	\$5,000.00
Gasoline/Fuel	\$0.00	\$0.00	\$25,000.00	\$25,000.00
General Liability/Excess Insurance/Litig	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$2,000.00	\$1,498.46	\$3,500.00	\$3,500.00
Lawn Care	\$0.00	\$0.00	\$0.00	\$0.00
Mobile Phones	\$9,000.00	\$10,596.21	\$26,400.00	\$26,400.00
Office Equipment and repair	\$4,000.00	\$1,929.36	\$4,000.00	\$4,000.00

Office Supplies	\$4,004.70	\$3,481.39	\$5,400.00	\$5,400.00
Official/administrative	\$0.00	\$0.00	\$0.00	\$0.00
Operating Supplies	\$0.00	\$0.00	\$0.00	\$1,000.00
Other purchased services	\$50,000.00	\$0.00	\$50,000.00	\$0.00
Postage	\$2,000.00	\$43.10	\$4,000.00	\$4,000.00
Printing	\$4,000.00	\$3,364.31	\$6,250.00	\$6,250.00
Professional	\$145,000.00	\$0.00	\$455,000.00	\$445,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Purchased professional and technical ser	\$874,000.00	\$0.00	\$0.00	\$0.00
Rentals	\$1,495.30	\$813.85	\$8,737.80	\$8,737.80
Repairs and maintenance Building	\$0.00	\$0.00	\$0.00	\$0.00
Software License	\$0.00	\$0.00	\$0.00	\$0.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Technical	\$19,600.00	\$6,350.00	\$29,600.00	\$77,600.00
Travel	\$5,000.00	\$1,626.30	\$10,000.00	\$10,000.00
Uniforms	\$3,500.00	\$2,664.81	\$5,000.00	\$5,000.00
Vehicle Maintenance and Repairs	\$0.00	\$0.00	\$0.00	\$0.00
Economic Development	\$875,500.00	\$484,910.14	\$1,324,500.00	\$1,223,500.0
Advertising	\$45,000.00	\$27,720.00	\$75,000.00	\$50,000.00
Books and periodicals	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00
Dues and fees	\$3,500.00	\$2,125.00	\$12,000.00	\$6,000.00
Education and Training	\$8,500.00	\$235.00	\$20,000.00	\$20,000.00
Furniture and Fixtures	\$0.00	\$0.00	\$0.00	\$0.00
Gasoline/Fuel	\$0.00	\$0.00	\$0.00	\$0.00
Hospitality	\$2,000.00	\$525.82	\$125,000.00	\$50,000.00
Machinery and Equipment	\$0.00	\$0.00	\$10,000.00	\$0.00
Mobile Phones	\$2,000.00	\$0.00	\$6,000.00	\$6,000.00
Office Supplies	\$3,000.00	\$2,323.28	\$15,000.00	\$15,000.00
Postage	\$2,500.00	\$0.00	\$9,000.00	\$9,000.00
Printing	\$5,000.00	\$399.78	\$50,000.00	\$25,000.00
Professional	\$675,000.00	\$443,645.14	\$850,000.00	\$850,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Rental of Equipment and Vehicles	\$2,500.00	\$1,440.00	\$2,500.00	\$2,500.00
Special Events	\$115,000.00	\$5,465.73	\$125,000.00	\$175,000.00
Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
Travel	\$11,500.00	\$1,030.39	\$15,000.00	\$15,000.00
(blank)				\$0.00
LEGAL SERVICES	\$600,000.0	\$356,037.	\$600,000.	\$600,000.
Professional	\$600,000.00	\$356,037.30	\$600,000.00	\$600,000.00
Purchased Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
Grand Total	\$18,920,374.00	\$9,498,109.1	\$26,656,168.6	\$24,496,741.8

Capital Improvement Projects

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City of South Fulton
Capital Project List
Expenditures By Department

<u>Departments</u>	Adopted Expenditures For Planning Years				Proposed Five Year	
	<u>FY2020</u>	<u>FY2021</u>	<u>FY2022</u>	<u>FY2023</u>	<u>FY2024</u>	<u>Total</u>
<u>Public Safety</u>						
Fire	\$ 2,571,017	\$ 1,544,400	\$ 1,066,400	\$ 10,380,000	\$ 380,000	\$ 15,941,817
Police	\$ 1,278,012	\$ 504,750	\$ 335,539	\$ -	\$ -	\$ 2,118,301
Municipal Court						
Total Public Safety	\$ 3,849,029	\$ 2,049,150	\$ 1,401,939	\$ 10,380,000	\$ 380,000	\$ 18,060,118
<u>Community Development Ser.</u>						
	\$ 76,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 182,475
Total Community Development	\$ 76,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 182,475
<u>Parks & Recreation</u>						
	\$ 4,727,190	\$ 2,095,749	\$ 1,288,625	\$ 238,050	\$ 56,475	\$ 8,406,089
Total Parks & Recreation	\$ 4,727,190	\$ 2,095,749	\$ 1,288,625	\$ 238,050	\$ 56,475	\$ 8,406,089
<u>Finance & Administration</u>						
Risk Management	\$ 34,995	\$ 24,945	\$ 24,945	\$ -	\$ -	\$ 84,885
Information Technology	\$ 230,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ -	\$ 545,000
Total Finance & Admin.	\$ 264,995	\$ 129,945	\$ 129,945	\$ 105,000	\$ -	\$ 629,885
<u>Public Works</u>						
General Services	\$ 172,357	\$ 104,157	\$ 42,500	\$ -	\$ -	\$ 319,014
Transportation	\$ 2,070,023	\$ 7,127,425	\$ 1,140,000	\$ 280,000	\$ -	\$ 10,617,448
						\$ -
Total Public Works	\$ 2,242,380	\$ 7,231,582	\$ 1,182,500	\$ 280,000	\$ -	\$ 10,936,462
Total By Department	\$ 11,160,089	\$ 11,532,921	\$ 4,029,504	\$ 11,029,545	\$ 462,970	\$ 38,215,028

Asset By Type:

	<u>FY2020</u>	<u>FY2021</u>	<u>FY2022</u>	<u>FY2023</u>	<u>FY2024</u>	<u>Total</u>
Buildings	\$ 2,034,617	\$ 1,603,810	\$ 1,772,150	\$ 10,000,000	\$ -	\$ 15,410,577
Parks & Facilities & Land	\$ 3,156,065	\$ 377,350	\$ 80,350	\$ 45,350	\$ 20,350	\$ 3,679,465
Machinery & Equipment	\$ 1,474,343	\$ 618,379	\$ 101,474	\$ 156,575	\$ -	\$ 2,350,771
Vehicles	\$ 1,677,046	\$ 1,726,012	\$ 805,585	\$ 442,620	\$ 416,125	\$ 5,067,388
Computers and Software	\$ 747,995	\$ 129,945	\$ 129,945	\$ 105,000	\$ 26,495	\$ 1,139,380
Roads,Bridges & Sidewalks	\$ 1,939,918	\$ 7,077,425	\$ 1,140,000	\$ 280,000	\$ -	\$ 10,437,343
Total By Asset	\$ 11,029,984	\$ 11,532,921	\$ 4,029,504	\$ 11,029,545	\$ 462,970	\$ 38,084,923
	\$ -					
TSPLOST	17,951,476	23,086,853	-	-	-	\$ 41,038,329
Total Proposed CIP	28,981,460	34,619,774	4,029,504	11,029,545	462,970	79,123,252

City of South Fulton

Capital Project List

Project	Department	FY 2020 Recommended	Comment
Buildings & Building Improvement	Fire	\$ 469,617	Structural upgrades and improvements
General Services	Police	\$ -	Structural upgrades and improvements
Building	Public Works	\$ 30,000	Structural upgrades and improvements
Subtotal	Parks	\$ 1,535,000	Structural upgrades and improvements
Computer Software		\$ 2,034,617	
	IT	220,000	System maintenance & security
	Finance	34,995	Claims and contract system
	Parks		
	Fire	18,000	Technology upgrades
	Police	373,000	Public safety bldg technology upgrades
Subtotal		645,995	
Computer Hardware			
	Fire	92,000	Panasonic Toughbooks
	IT	10,000	Battery back-up
	Police		
Subtotal		102,000	
Machinery & Equip	Fire	1,116,400	Mikes, Gears, cameras and extrication
	Police	247,243	Emergency equipment in vehicles
	Community Dev	50,000	Cameras
	Public Works	60,700	Tire balancer, air balancer, zero turn equip
Subtotal		1,474,343	
Vehicles	Community Dev	26,495	Ford F-150
	Fire	875,000	3 Engine, 2 Fords, 1 cargo, 1 air lift
	Police	657,769	Dodge, Chevy, Fords
	Parks	36,125	1 passenger van, 1 tractor
	General Services	81,657	1 service vehicle, 2 crew cab
Subtotal		1,677,046	
Lighting	CityWide	130,105	
Roadways & Sidewalks	Public Works	1,939,918	
Subtotal		2,070,023	
Facility & Park Renovations	Parks	3,156,065	
Subtotal		3,156,065	
Total (Excluding Tsplost)		11,160,089	

City of South Fulton
Capital Project List
Community Dev Services

Requested Item/Project		Proposed Expenditures For Planning Years							Five Year		Funding Source
	QTY	Justification	FY2020	FY2021	FY2022	FY2023	FY2024	Total			
EQUIPMENT											
Cameras			50,000					50,000			General Fund
Subtotal			\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 50,000	
VEHICLE											
Motor Vehicles (Ford F150)	5	To replace old vehicles and save on repairs	26,495	26,495	26,495	26,495	26,495	132,475			General Fund
Subtotal			\$ 26,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 132,475			
Total Proposed Capital			\$ 76,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 182,475			
General Fund			\$ 76,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 26,495	\$ 182,475			
URA Loan Funds			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			

Purchase 2 vehicles per year or

Lease option for 4 vehicles

City of South Fulton
Capital Project List
Parks & Recreation

Requested Item/Project		Proposed Expenditures For Planning Years					Five Year		
		QTY	FY2020	FY2021	FY2022	FY2023	FY2024	Total	Funding Source
VEHICLES									
15Person Passenger Vans		5	\$ 36,125	36,125	36,125	36,125	36,125	180,625	General Fund
Kubota Tractor			78,464					78,464	General Fund
Subtotal			\$ 36,125	\$ 114,589	\$ 36,125	\$ 36,125	\$ 36,125	\$ 259,089	
BUILDING & LIGHTING)									
Parks & Recreation Administration Building			40,000	190,410				190,410	Debt funding
Burdett Park/Gymnasium			60,000	229,300				40,000	Debt funding
Burdett Tennis Center			34,100	34,100				289,300	Debt funding
Cauline Chessing Dog Park			50,000					34,100	Debt funding
Cedar Grove Park (lights, trails and track repairs)			230,000	125,000				50,000	Debt funding
Cliffendale Park & Multi Purpose Facility			125,000	50,000				500,000	Debt funding
Cred Park			25,000	297,750				225,000	Debt funding
Delano Park			25,000	50,000				79,750	Debt funding
Mason Road Park (Mincele league field (seek grant funds)			100,000	400,000				125,000	Debt funding
Old National Park			250,000	150,000				600,000	Debt funding
Sandtown Park & Gymnasium			50,000	50,000				500,000	Debt funding
South Fulton Tennis Center			75,000	25,000				130,000	Debt funding
Ten Low Shooting Grounds			-					175,000	Debt funding
Tammill Crow Park			25,000	500,000		156,575		-	Debt funding
Welcome All Park & Multipurpose Facility (skylights)			330,000	25,000	42,400			981,575	Debt funding
Wilkeson Mill - Farris Park			35,000					417,400	Debt funding
Cascade Library Pocket Park (gateway sign)			75,000					35,000	Debt funding
Subtotal			\$1,535,000	\$1,603,810	\$1,172,150	\$156,575	\$0	\$ 4,407,535	
FACILITY & PARK RENOVATIONS									
Resurfacing - Hard Courts		4	25,000			25,000		50,000	Debt funding
Large pool heater for main pool		1	50,000					50,000	Debt funding
Lobby furniture- Welcome All Park			6,000		6,000		6,000	30,000	Debt funding
Furniture - Sandtown Park			11,000					22,000	Debt funding
Furniture - Cliffendale Park			11,000					22,000	Debt funding
Furniture - Burdett			11,000					22,000	Debt funding
4 row 27' Low Rise Bleacher		20	14,350	14,350	14,350	14,350	14,350	71,750	Debt funding
15' Portable Bench with back		12	7,800					7,800	Debt funding
Swimming Pool Slide (Welcome All)			35,000					35,000	Debt funding
Baseball Scoreboard		4	12,800					12,800	Debt funding
Football Scoreboard		1	9,501					9,501	Debt funding
Baseball Scoreboard wireless controller		4						-	Debt funding
Weight Room Equipment- Welcome All			53,557					53,557	Debt funding
Cardio Room Equipment - Welcome All			38,600					38,600	Debt funding
Weight Room Equipment-Cliffendale			33,557					33,557	Debt funding
HD Top Dressing- Clay Courts		4	12,400					12,400	Debt funding
Park playground #2 (Sandtown, Welcome All)			30,000		30,000			90,000	Debt funding
Cedar Grove Park-Playground			30,000		30,000			90,000	Debt funding
Old National Athletic Fields		1	44,000					44,000	Debt funding
Sandtown Athletic Fields			70,500					157,500	Debt funding
Wilkesonmill Farris Park			75,000					150,000	Debt funding
Welcome all Athletic Fields			100,000					170,000	Debt funding
HVAC- Burdett & Sandtown			700,000					177,000	Debt funding
REAL ESTATE									
Parks			1,800,000					1,800,000	Debt funding
Subtotal			\$3,156,065	\$977,350	\$80,350	\$45,350	\$20,350	\$ 3,679,465	
			\$ 4,271,100	\$ 3,095,740	\$ 1,288,665	\$ 238,050	\$ 56,475	\$ 8,406,089	
			\$ 36,125	\$ 114,589	\$ 36,125	\$ 36,125	\$ 36,125	\$ 259,089	
			\$ 4,691,065	\$ 1,981,160	\$ 1,252,590	\$ 201,925	\$ 20,350	\$ 8,147,000	

City of South Fulton
Capital Project List
Finance & Admin

Requested Item/Project		QTY	Justification	Proposed Expenditures For Planning Years				Five Year	Funding Source	
				FY2020	FY2021	FY2022	FY2023	FY2024	Total	
EQUIPMENT										
Risk Mgmt. - Origami claims mgmt. system	1		A system that compiles all claims and allows employees to file claims using their phones	24,995	24,945	24,945			74,885	General Fund
Risk Management- Insurance tracking system				10,000					10,000	General Fund
Total Proposed Capital				\$ 34,995	\$ 24,945	\$ 24,945	\$ -	\$ -	\$ 84,885	
General Fund				\$ 34,995	\$ 24,945	\$ 24,945	\$ -	\$ -	\$ 84,885	
URA Loan Funds				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Proposed Changes

City of South Fulton
Capital Project List
Fire

Requested Item/Project		Proposed Expenditures For Planning Years					Five Year		
		QTY	FY2020	FY2021	FY2022	FY2023	FY2024	Total	Funding Source
Buildings									
Safety house & Burn building	1		37,000.00		600,000			637,000	Debt funding
Hazard house & kitchen			10,500.00						Debt funding
New Fire Station Hwy 154 & W stubs	1					10,000,000		10,000,000	Debt funding
Fire Station 1								-	Debt funding
Fire Station 2(roof)			90,000					90,000	Debt funding
Fire Station 3			75,000					75,000	Debt funding
Fire Station 5			85,067					85,067	Debt funding
Fire Station 7			72,050					72,050	Debt funding
Fire Station 13 (generator, cosmetics)			100,000	-	-			100,000	Debt funding
Subtotal		\$	469,617	\$	600,000	\$	10,000,000	\$	11,069,617
Equipment									
Hydraulic Extrication Equipment	9		86,400	86,400	86,400			-	Debt funding
Air-Packs and accessories			536,000					259,200	Debt funding
Turn out Gear	35		278,000	\$	278,000			536,000	Debt funding
Portable shoulder Mikes			20,000					20,000	Debt funding
Defibrillators			75,000	75,000				150,000	Debt funding
Thermal Imaging cameras			56,000					56,000	Debt funding
Cascade System			50,000					50,000	Debt funding
Quantifit fittest machine			15,000					15,000	Debt funding
Subtotal		\$	1,116,400	\$	439,400	\$	86,400	\$	1,642,200
COMPUTERS & SWARE									
Technology for Fire Station 1			18,000						General Fund
Panasonic toughbooks			92,000					92,000	General Fund
Subtotal		\$	110,000	\$	-	\$	-	\$	92,000
Vehicle									
3 Engines 1 truck	4	\$	380,000	1,030,000	380,000	380,000	380,000	\$	2,550,000
Cargo Van	1			45,000				\$	45,000
Ford F250	1		72,000					\$	72,000
Air Light Vehicle			375,000						Debt funding
Ford Rangers			48,000						Debt funding
Ford F-150	1			30,000				\$	30,000
Subtotal		\$	875,000	\$	1,105,000	\$	380,000	\$	2,697,000
Funding Source		\$	2,571,017	\$	1,544,400	\$	10,380,000	\$	15,500,817
		\$	110,000	\$	-	\$	-	\$	
		\$	2,081,017	\$	1,544,400	\$	10,380,000	\$	15,500,817
		\$	380,000				380,000	\$	
Fire Apparatus will be leased with first obligation due in FY 2020									

Fire Apparatus will be leased with first obligation due in FY 2020

City of South Fulton
Capital Project List
Information Technology

Information Technology									
Requested Item/Project	QTY	Justification	Proposed Expenditures For Planning Years					Five Year	
			FY2020	FY2021	FY2022	FY2023	FY2024	Total	Funding Source
COMPUTERS & S/WARE									
Network & Security Monitoring		Monitor state of network to ensure security	13,000	13,000	13,000	13,000		52,000	General Fund
		Program to monitor users for security issues							
City Training			25,000	25,000	25,000	25,000		100,000	General Fund
Security System Maintenance		Maintenance of Security System	15,000	15,000	15,000	15,000		60,000	General Fund
Battery Backup (Enterprise)		Backup for each site	10,000	10,000	10,000	10,000		40,000	General Fund
Network Refresh (Enterprise)		Refresh old network equipment	42,000	42,000	42,000	42,000		168,000	General Fund
City Hall 2 Quote (City Manager)		Technology for City Hall 2 Selig Dr	125,000					125,000	General Fund
		Total Proposed Capital	\$ 230,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ -	\$ 545,000	
General Fund			\$ 230,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ -	\$ 545,000	
URA Loan Funds			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Funding Source									

City of South Fulton
Capital Project List
Public Works Continued

General Service		Proposed Expenditures For Planning Years					Five Year	
Requested Item/Project	QTY	Justification	FY2020	FY2021	FY2022	FY2023	FY2024	Total
Vehicle								
Service Vehicles for General Services Technicians	3		42,500	42,500	42,500			127,500
2020 FORD F-350 CREW CAB	2		39,157	39,157				78,314
Subtotal			81,657	81,657	42,500	-	-	205,814
Buildings								
City of South Fulton City Hall			25,000					25,000
Cascade Police Precinct			5,000					5,000
Subtotal			30,000	-	-	-	-	30,000
EQUIPMENT								
Hustler 60 inch Zero Turn			22,500	22,500				45,000
ROBIN AIR A/CRECOVERY MACHINE			5,000					5,000
COATS TIRE BALANCER			15,900					15,900
COATS TIRE MOUNT			17,300					17,300
Subtotal			60,700	22,500	-	-	-	83,200
Total			172,357	104,157	42,500	-	-	319,014

City of South Fulton
Capital Project List
Public Works

Requested Item/Project		QTY	Justification	Proposed Expenditures For Planning Years				Five Year	
				FY2020	FY2021	FY2022	FY2023	FY2024	Total
Bridges & Culverts									
Bridges Repair& Maintenance			Federal projects requiring 20% City match	114,738	\$ 191,230				\$ 305,968
Replacement of Culvert on cascade				156,000	381,000				\$ 537,000
Sidewalks									
New Hope Road Sidewalk			Federal projects requiring 20% City match	125,803	323,608				449,411
Old National Hwy Sidewalk			Federal projects requiring 20% City match	79,513	187,198				266,710
Stonewall Tell Road			Federal projects requiring 20% City match	447,836	149,279				597,115
Fairburn road Upgrade			Local funded project	736,028	2,944,111				3,680,139
Road Paving and Resurfacing									
Asphalt patching overlays			Highway and Street maintenance	62,500	62,500				125,000
Gravel road paving			Highway and Street maintenance	100,000	2,280,000	1,140,000	280,000		3,800,000
Subdivision Roads			Highway and Street maintenance	117,500	117,500				235,000
Resurfacing major corridors (LMIG)			Highway and Street maintenance		441,000				441,000
Subtotal				1,939,918	7,077,425	1,140,000	280,000	-	
EQUIPMENT									
Street Lights									
Skid Steer Loader (2)			New locations	130,105	50,000				
Husler 60 inch Zero Turn			Replace non operational and aged equipment						
			Replace non operational and aged equipment						-
Subtotal				130,105	50,000				
Total Proposed Capital				\$ 2,070,023	\$ 7,127,425	\$ 1,140,000	\$ 280,000	\$ -	\$ 9,594,375
Debt funding				2,070,023	7,127,425	1,140,000	280,000	-	10,617,448

City of South Fulton
Capital Project List
Police

Requested Item/Project		QTY	Justification	FY2020	FY2021	FY2022	FY2023	FY2024	Total	Five Year Funding Source
BUILDING										
Subtotal				\$ -	\$ -	\$ -	\$ -	\$ -	-	-
VEHICLES										
Dodge Chargers Uniform Patrol		20	Replace outdated fleet	120,015	120,015	120,015	120,015		\$ 480,060	General Fund
Dodge Durango		32	Replace outdated fleet	131,500	131,500	131,500	131,500	131,500	\$ 657,500	General Fund
Chev Tahoe		4	For K-9 Unit	181,692					\$ 181,692	General Fund
CID Crime scene/ Ford Transit		2	To respond to calls for service	38,011	\$ 38,011				\$ 76,022	General Fund
CID Detective; Ford Fusion		12	To respond to calls for service	68,950	68,950	68,950			\$ 275,800	General Fund
Ford F-150 Transit		1	Transportation for Officers and Speical ser	38,011					\$ 38,011	General Fund
Ford F-150		2	Used for transporting Trailers & Motor	79,590	\$ 39,795				\$ 119,385	General Fund
Subtotal				\$ 657,769	\$ 398,271	\$ 320,465			\$ 1,828,470	
EQUIPMENT										
Emergency equipment/Chargers		20	Total needed equipment for emergency vehicle	\$ 91,405	91,405				\$ 182,810	Debt Funding
Emergency equipment/Durango's		32	Total needed equipment for emergency vehicle	\$ 15,074	15,074	15,074			\$ 45,222	Debt Funding
Emergency equipment/ K-9/Tahoes		3	Total needed equipment for K-9	\$ 40,200					\$ 40,200	Debt Funding
Emergency equipment for/Tahoe		1	Total needed equipment for Property vehicle/to outfit.	\$ 8,687					\$ 8,687	Debt Funding
Emergency Equipment for/Transit		3	Total needed equipment to outfit	\$ 9,897					\$ 9,897	Debt Funding
Emergency Equipment for/ F-150		2	Total needed equipment to outfit	\$ 16,730					\$ 16,730	Debt Funding
AKO Signs		75	Vehicle Graphics for Patrol	\$ 65,250					\$ 65,250	Debt Funding
Subtotal				\$ 247,243	\$ 106,479	\$ 15,074	\$ -	\$ -	\$ 368,796	
COMPUTERS & SWARE										
Technology for Police Precint				325,000					\$ 325,000	General Fund
Technology for Butner Precinct				48,000					\$ 48,000	General Fund
Subtotal				\$ 373,000	\$ -	\$ -	\$ -	\$ -	\$ 373,000	
Total Proposed Expenditures				\$ 1,278,012	\$ 504,750	\$ 335,539	\$ -	\$ -	\$ 2,570,266	
Total General Fund				\$ 1,030,769	\$ 398,271	\$ 320,465	\$ -	\$ -	\$ 1,749,505	
URA Loan Funds				\$ 247,243	\$ 106,479	\$ 15,074	\$ -	\$ -	\$ 368,796	

**City of South Fulton
Capital Project List
TSPLOST**

Requested Item/Project	QTY	Justification	Proposed Expenditures For Planning Years				Five Year Total	Funding Source
			FY2020	FY2021	FY2022	FY2023		
Maintenance & Safety								
Buher Rd (Fairburn to Atlanta) Subdivision resurfacing			2,579,872 6,367,401	3,074,514			2,579,872 9,441,915	TSPLOST TSPLOST
Bridges			690,000	1,350,000			2,040,000	TSPLOST
See TSPLOST Detail project listing							-	
Operations & Safety								
See TSPLOST Detail project listing			6,702,560	16,227,360			22,929,920	TSPLOST
Pedestrian Bike Improvements			\$ -	\$ -				
Quick Response Projects			323,146	646,293			969,439	TSPLOST
Project Management			1,288,497	1,788,686			-	
							-	
Total Proposed Capital			\$ 17,951,476	\$ 23,086,853	\$ -	\$ -	\$ 37,961,146	
Total Proposed Funding			\$ 17,951,476	\$ 23,086,853				

Funding Source